

**BYDD CYFARFOD O'R GWASANAETH ADDYSG AR Y CYD - CONSORTIWM
CANOLBARTH Y DE YN CAEL EI GYNNAL YN
Valley's Innovation Centre, Navigation Park, Abercynon, CF45 4SN
Dydd Llun, 15fed Gorffennaf, 2019 at 9.00 am**

1. DATGAN BUDDIANT

Derbyn datganiadau o fuddiannau personol gan Aelodau, yn unol â gofynion y Cod Ymddygiad.

Nodwch:

1. Mae gofyn i Aelodau ddatgan rhif a phwnc yr agendwm mae eu buddiant yn ymwneud ag ef a mynegi natur y buddiant personol hwnnw; a
2. Lle bo Aelodau'n ymneilltuo o'r cyfarfod o ganlyniad i ddatgelu buddiant sy'n rhagfarnu, mae rhaid iddyn nhw roi gwybod i'r Cadeirydd pan fyddan nhw'n gadael.

2. COFNODION

Cadarnhau cofnodion o gyfarfod Cydbwyllgor Gwasanaeth Addysg ar y Cyd Consortiwm Canolbarth y De a gynhaliwyd ar 21 Mai 2019 yn rhai cywir

(Tudalennau 5 - 8)

3. ETHOL CADEIRYDD 2019/20

Ethol Cadeirydd Cydbwyllgor Gwasanaeth Addysg ar y Cyd Consortiwm Canolbarth y De ar gyfer Blwyddyn 2019/20 y Cyngor.

4. PENODI IS-GADEIRYDD

Penodi Is-gadeirydd Cydbwyllgor Gwasanaeth Addysg ar y Cyd Consortiwm Canolbarth y De ar gyfer Blwyddyn 2019/20 y Cyngor.

5. PENODI IS-GADEIRYDD Y BWRDD CYNGHORI 2019/20

Penodi Cadeirydd Bwrdd Cyngori Consortiwm Canolbarth y De ar gyfer 2019/20.

**6. ROLAU ARWEINIOL - PRIF WEITHREDWR A CHYFARWYDDWR
ARWEINIOL**

7. ADOLYGIAD ISOS O GONSORTIWM CANOLBARTH Y DE

Trafod y ffordd ymlaen yn dilyn Adolygiad ISOS.

**8. ADRODDIAD GAN SWYDDFA ARCHWILIO CYMRU - ARCHWILIAD
O'R DATGANIAD ARIANNOL 2018/19**

Trafod adroddiad gan Swyddfa Archwilio Cymru

(Tudalennau 9 -
24)

**9. DATGANIAD O GYFRIFON AR GYFER Y FLWYDDYN ARIANNOL A
DDAETH I BEN AR 31 MAWRTH 2019**

Trafod adroddiad y Trysorydd

(Tudalennau 25 -
128)

10. DYFARNU CYLLID GRANT

Ystyried a nodi dyfarniad cyllid a chymeradwyo'r gwaith o ddsbarthu
cyllid grant yn unol â thelerau ac amodau'r dyfarniad

(Tudalennau 129 -
132)

**11. ADOLYGIAD CYNLLUNIO BUSNES CONSORTIWM CANOLBARTH
Y DE 2019-20**

Derbyn diweddariad ar lafar gan Reolwr Gyfarwyddwr Gwasanaeth
Addysg ar y Cyd Consortiwm Canolbarth y De.

(Tudalennau 133 -
140)

**12. DATA DANGOSOL YN YSTOD Y FLWYDDYN, CA4 - CYFLAWNIAD
Y CONSORTIWM**

Derbyn diweddariad gan Reolwr Gyfarwyddwr Cynorthwyol Dros Dro
Consortiwm Canolbarth y De

13. GWAHARDD AELODAU O'R WASG A'R CYHOEDD

Trafod cadarnhau'r cynnig isod yn benderfyniad:
"Bod y cyfarfod hwn yn cadw aelodau o'r wasg ac aelodau o'r cyhoedd
allan o ystafell y cyfarfod, dan Adran 100A(4) o Ddeddf Llywodraeth
Leol 1972 (fel y'i diwygiwyd), yn ystod trafod yr agendwm nesaf, ar y sail
y byddai'n debygol o ddatgelu gwybodaeth eithriedig yn ôl diffiniad
paragraff 14 o Ran 4 o Atodlen 12A o'r Ddeddf."

**14. CYNLLUNIO BUSNES CONSORTIWM CANOLBARTH Y DE 2019-20
- COFRESTR RISG**

Derbyn diweddariad ar lafar gan Reolwr Gyfarwyddwr Dros Dro
Consortiwm Canolbarth y De

**(Tudalennau 141 -
144)**

15. MATERION BRYD

Trafod unrhyw faterion sydd, yn ôl doethineb y Cadeirydd, yn faterion brys yng
ngoleuni amgylchiadau arbennig.

At: Pob Aelod o'r Gwasanaeth Addysg ar y Cyd - Consortiwm Canolbarth y De

Tudalen wag



RHONDDA CYNON TAF

CENTRAL SOUTH CONSORTIUM JOINT EDUCATION SERVICE JOINT COMMITTEE

Minutes of the meeting of the Central South Consortium Joint Education Service Joint Committee held on Tuesday, 21 May 2019 at 2.00 pm at the Valleys Innovation Centre, Navigation Park, Abercynon CF45 4SN.

County Borough Councillors - Central South Consortium Joint Education Service. Members in attendance:-

Councillor S. Merry (Cardiff Council)

Councillor J. Rosser (Rhondda Cynon Taf County Borough Council)

Councillor C. Smith (Bridgend County Borough Council)

Councillor L. Burnett (Vale of Glamorgan Council)

Councillor L. Mytton (Merthyr Tydfil County Borough Council)

Officers in attendance

Mr C. Bradshaw (Lead Chief Executive, Rhondda Cynon Taf County Borough Council)

Ms P. Ham (Director of Learning & Skills, Vale of Glamorgan Council)

Mr N. Batchelar (Director of Education, Cardiff Council)

Ms G. Davies (Director of Education & Inclusion Services, Rhondda Cynon Taf County Borough Council)

Mr P. Griffiths (Service Director, Finance and Improvement Services - Rhondda Cynon Taf County Borough Council)

Others in attendance:-

Ms L. Blatchford (Acting Managing Director, Central South Consortium)

Ms E. Thomas (Temporary Assistant Managing Director, Central South Consortium)

Mr S. Day – ISOS Partnership

Ms L. Muteham (Professional Learning Lead, Central South Consortium)

Mr R. George (Strategic Lead - Curriculum, Central South Consortium)

1 Declaration of Interest

In accordance with the Council's Code of Conduct there were no declarations made pertaining to the agenda.

2 To Elect a Chair

After discussion, Members **RESOLVED** to defer the matter to the next meeting of the Central South Consortium Joint Education Service Joint Committee.

3 **Appointment of Vice Chair**

After discussion, Members **RESOLVED** to defer the matter to the next meeting of the Central South Consortium Joint Education Service Joint Committee.

4 **Appointment of the Chair of the Advisory Board**

After discussion, Members **RESOLVED** to defer the matter to the next meeting of the Central South Consortium Joint Education Service Joint Committee.

5 **Minutes**

RESOLVED to approve as an accurate record the minutes of the Central South Consortium Joint Education Service Joint Committee held on the 28th March 2019.

6 **AGENDA**

The Chair advised that the agenda would be considered out of sequence.

7 **Calendar of Meetings for the 2019-2020 Municipal Year**

RESOLVED to agree the following Calendar of Meetings of the Central South Consortium Joint Education Service Joint Committee for the 2019-20 Municipal Year (to be held at the Valleys Innovation Centre Navigation Park, Abercynon);

- Monday 15th July 2019 at 10:00am -12:00pm
- Wednesday 25th September 2019 at 10:00am - 12:00pm
- Tuesday 19th November 2019 at 10:00am – 12:00pm
- Thursday 19th December 2019 at 10:00am -12:00pm
- Tuesday 21st January 2020 at 10:00am -12:00pm
- Thursday 19th March 2020 at 10:00am -12:00pm
- Monday 25th May 2020 at 10:00am -12:00pm

8 **Curriculum - Plans for Supporting Headteachers**

The Professional Learning Lead (Central South Consortium) along with the Strategic Lead – Curriculum (Central South Consortium) presented Members with an update in relation to the plans for supporting Headteachers moving towards the new curriculum for Wales.

After considering the information put before them, Members **RESOLVED** to acknowledge the content of the presentation.

- 9 **EXCLUSION OF THE PRESS AND PUBLIC RESOLVED** that the press and public be excluded from the meeting under Section 100(A) (4) of the Local Government Act 1972 (as amended) for the following item of business on the grounds of that it involves the

likely disclosure of exempt information as defined in Paragraph 14 of part 4 of Schedule 12A of the Act.

10 ISOS Review of the Central South Consortium

The Lead Chief Executive along with Mr Day of the ISOS Partnership updated Members with a summary of the findings and recommendations of the review.

Members discussed the report and RESOLVED to agree the report be shared with each member local authority before formal consideration by Cabinets of the five Councils that comprise the Consortium

11 2018 -2019 Year End Position

The Service Director, Finance and Improvement Services (Rhondda Cynon Taf County Borough Council) outlined the Treasurer's Report in respect of the draft Statement of Accounts for 2018/19 (that incorporates the 2018/19 Annual Governance Statement) along with the draft outturn position for the year.

Following consideration of the report, it was **RESOLVED**:

1. To approve the earmark reserve request set out at 3.2 of the Report.
2. Note the draft Statement of Accounts for the Central South Consortium for the year-ending 31st March 2019 (Appendix1) and the draft outturn position for the year (Section 4 - Table 2).
3. To approve the 2018/19 Annual Governance Statement (as incorporated within the draft 2018/19 Statement of Accounts).

12 Internal Audit Report

The Acting Managing Director (Central South Consortium) presented Members with the Internal Audit Report issued by Rhondda Cynon Taf County Borough Council's Internal Audit Service to the Central South Consortium in 2018/19, in line with the Annual Internal Audit Plan.

Members were informed that the Central South Consortium is responsible for putting in place proper arrangements for the governance of its affairs and facilitating the effective exercise of those functions.

It was explained that one aspect of governance is the system of internal control and Rhondda Cynon Taf County Borough Council's Internal Audit Service undertakes audit work each year to independently assess the adequacy of this area from a financial administrative perspective. The Acting Managing Director highlighted that this work is undertaken in line with the Legal Agreement for the Central South Consortium.

The Acting Managing Director went on to explain that based on the work undertaken by Rhondda Cynon Taf County Borough Council's Internal Audit Service during the year in respect of the General Ledger, no recommendations for improvement were reported.

Following consideration of the report, Members **RESOLVED** to acknowledge the Internal Audit report for 2018/19.

13 Freedom of Information Requests

The Acting Managing Director (Central South Consortium) presented the report in respect of Freedom of Information requests received and responded to by Central South Consortium during 2018/19.

Following consideration of the report, Members **RESOLVED** to acknowledge the Freedom of Information requests received and responded to by the Central South Consortium during 2018/19.

This meeting closed at 3.25 pm

**Cllr S Merry
Chair.**



WALES AUDIT OFFICE
SWYDDFA ARCHWILIO CYMRU

Archwilydd Cyffredinol Cymru
Auditor General for Wales

Audit of Financial Statements Report and Management Letter – **Central South Consortium Joint Education Service Joint Committee**

Audit year: 2018-19

Date issued: July 2019

Document reference: **1372A2019-20**

This document has been prepared as part of work performed in accordance with statutory functions.

In the event of receiving a request for information to which this document may be relevant, attention is drawn to the Code of Practice issued under section 45 of the Freedom of Information Act 2000.

The section 45 code sets out the practice in the handling of requests that is expected of public authorities, including consultation with relevant third parties. In relation to this document, the Auditor General for Wales and the Wales Audit Office are relevant third parties. Any enquiries regarding disclosure or re-use of this document should be sent to the Wales Audit Office at

infoofficer@audit.wales.

We welcome correspondence and telephone calls in Welsh and English. Corresponding in Welsh will not lead to delay. Rydym yn croesawu gohebiaeth a galwadau ffôn yn Gymraeg a Saesneg. Ni fydd gohebu yn Gymraeg yn arwain at oedi.

The team who delivered the work comprised Richard Harries, Mike Jones, Helen Williams, Jayana Finlay.

Contents

This document summarises the conclusions on the 2018-19 audit including our recommendations for the year. The Auditor General intends to issue an unqualified audit report on your financial statements. There are some issues to report to you prior to their approval

Summary report

Introduction	4
Status of the audit	4
Proposed audit report	5
Significant issues arising from the audit	5
Independence and objectivity	6

Appendices

Appendix 1 – Final Letter of Representation	7
Appendix 2 – proposed audit report of the Auditor General to the Central South Consortium Joint Education Service Joint Committee	10
Appendix 3 – summary of corrections made to the draft financial statements which should be drawn to the attention of Central South Consortium Joint Education Service Joint Committee	14

Summary report

Introduction

- 1 The purpose of this report is twofold:
 - to set out for consideration the matters arising from the audit of the financial statements of Central South Consortium Joint Education Service Joint Committee (CSEC), for 2018-19, that require reporting to those charged with governance, in time to enable appropriate action; and
 - to formally communicate the completion of our audit and capture the recommendations arising from our audit work for the year.
- 2 The Auditor General's responsibilities were set out in our **Audit Plan** along with your responsibilities as those charged with governance; we do not repeat them in detail again here.
- 3 We confirm we have undertaken the audit as planned and our performance against the agreed measures and actual fee compared to planned fee are reported in [Appendix 4](#). We have no other issues to report to you other than in this report.
- 4 We are particularly grateful to CSEC staff for their assistance, good quality working papers and draft accounts provided during the course of our audit.
- 5 The Auditor General is responsible for providing an opinion on whether the financial statements give a true and fair view of the financial position of CSEC at 31 March 2019 and its income and expenditure for the year then ended.
- 6 We do not try to obtain absolute assurance that the financial statements are correctly stated, but adopt the concept of materiality. In planning and conducting the audit, we seek to identify material misstatements in your financial statements, namely, those that might result in a reader of the accounts being misled.
- 7 The quantitative levels at which we judge such misstatements to be material for CSEC are £1,666,240 for income and expenditure items and working capital balances, and £1,000 for senior officer remuneration and related party disclosures. Whether an item is judged to be material can also be affected by certain qualitative issues such as legal and regulatory requirements and political sensitivity.

Status of the audit

- 8 We received the draft financial statements for the year ended 31 March 2019 on 13 May 2019, on the agreed deadline date, and have now substantially completed the audit work.
- 9 We are reporting to you the more significant issues arising from the audit, which we believe you must consider prior to approval of the financial statements. The audit team has already discussed these issues with The Assistant Business Manager and the Senior Accountant responsible for financial reporting.

Proposed audit report

- 10 It is the Auditor General's intention to issue an unqualified audit report on the financial statements once you have provided us with a Letter of Representation based on that set out in [Appendix 1](#)
- 11 The proposed audit report is set out in [Appendix 2](#).

Significant issues arising from the audit

Uncorrected misstatements

- 12 In December 2018, the Court of Appeal ruled against the Government finding that changes made to pension schemes were discriminatory on grounds of age. On 27th June, the Supreme Court denied the Government's application to appeal the Court of Appeal decision. Although the case of McCloud and Sargeant relate to firefighters and judges, other schemes that introduced transitional protections (eg LGPS) are impacted. The costs of providing a remedy to affected employees could be significant. In the case of CSEC the estimated additional IAS19 charge has been calculated at £360,000, and we are content that this is a reasonable estimate. The figure is not material and given the estimate has only recently been made and has not been adjusted in the financial statements. If amended the adjustment would have had no impact upon the reported surplus.

Corrected misstatements

- 13 There are misstatements that have been corrected by management, but which we consider should be drawn to your attention due to their relevance to your responsibilities over the financial reporting process. They are set out with explanations in [Appendix 3](#).
- 14 There was one material misstatement in the draft financial statements which has now been amended. Note 24.1 reported that the previous Managing Director had received a termination payment in the financial year. However, the draft financial statements incorrectly classified the split between salary and the termination payment. This has now been amended to show salary of £79,000 and termination payment of £78,000

Other significant issues arising from the audit

- 15 In the course of the audit, we consider a number of matters both qualitative and quantitative relating to the accounts and report any significant issues arising to you. There are two issues which we would draw to your attention:

- The balance sheet reports a pension fund asset of £301,000, and this reflects the IAS 19 figures produced by the actuary. However, paragraph 64 of IAS 19 states that the asset value should be the lower of the surplus of the defined benefit plan and the asset ceiling (in this case any potential reduction in employer's future contributions). This calculation would be undertaken by the Actuary, which has not been done in this case. Consequently, it is likely that the £301,000 pension fund asset is overstated by a non-material amount.
- During 2018-19 the Managing Director of CSEC left under a mutual settlement agreement, and an Acting Managing Director (MD) was appointed. These were authorised by the Chief Executive of RCT in consultation with the Chief Executives of the other Councils, and the Joint Committee Chair has confirmed that she was aware of, and kept up to date with, the actions being taken in this regard. Permanent appointments of the Managing Director are required to be authorised by the Joint Committee and, whilst not required, our view is that good governance would suggest that termination and temporary appointment of the MD should also be formally noted and minuted to that effect by those charged with governance.

Independence and objectivity

- 16 As part of the finalisation process, we are required to provide you with representations concerning our independence.
- 17 We have complied with ethical standards and in our professional judgment, we are independent, and our objectivity is not compromised. There are no relationships between the Wales Audit Office and CSEC that we consider to bear on our objectivity and independence.

Appendix 1

Final Letter of Representation

Auditor General for Wales
24 Cathedral Road
Cardiff
CF11 9LJ

15 July 2019

Representations regarding the 2018/19 Central South Consortium – Joint Education Service Joint Committee Financial Statements

This letter is provided in connection with your audit of the financial statements (including that part of the Remuneration Report that is subject to audit) of the Central South Consortium – Joint Education Service for the year ended 31 March 2019 for the purpose of expressing an opinion on their truth and fairness and their proper preparation.

We confirm that, to the best of our knowledge and belief, having made enquiries as we consider sufficient, we can make the following representations to you.

In addition, we have completed the questionnaires (Appendix A) provided to us regarding:

- ISA240 - the auditor's responsibilities relating to fraud in an audit of financial statements;
- ISA250 - consideration of laws and regulations in an audit of financial statements; and
- ISA550 - related parties.

Management Representations

Responsibilities:

We have fulfilled our responsibilities for the preparation of the financial statements in accordance with legislative requirements and the Code of Practice on Local Authority Accounting in the United Kingdom 2018/19; in particular the financial statements give a true and fair view in accordance therewith.

We have fulfilled our responsibilities for the design, implementation, maintenance and review of internal control to prevent and detect fraud and error.

Information Provided:

We have provided you with:

- full access to:

- all information of which we are aware that is relevant to the preparation of the financial statements such as books of account and supporting documentation, minutes of meetings and other matters;
 - additional information that you have requested from us for the purpose of the audit; and
 - unrestricted access to staff from whom you determined it necessary to obtain audit evidence.
- the results of our assessment of the risk that the financial statements may be materially misstated as a result of fraud;
 - our knowledge of fraud or suspected fraud that we are aware of and that affects the Central South Consortium – Joint Education Service Joint Committee and involves:
 - management;
 - employees who have significant roles in internal control; or
 - others where the fraud could have a material effect on the financial statements.
 - our knowledge of any allegations of fraud, or suspected fraud, affecting the financial statements communicated by employees, former employees, regulators or others;
 - our knowledge of all known instances of non-compliance or suspected non-compliance with laws and regulations whose effects should be considered when preparing the financial statements;
 - the identity of all related parties and all the related party relationships and transactions of which we are aware; and
 - any other matters that the auditor may consider necessary.

Financial Statement representations:

All transactions, assets and liabilities have been recorded in the accounting records and are reflected in the financial statements.

Paragraph 64 of IAS 19 states: 'When an entity has a surplus in a defined benefit plan, it shall measure the net defined benefit asset at the lower of: (a) the surplus in the defined benefit plan; and (b) the asset ceiling, determined using the discount rate.' In the financial statements of Central South Consortium, the Balance Sheet includes a Net Pensions Asset (surplus) before applying a surplus restriction as required by IAS 19 detailed above. This is not material.

The financial statements do not make provision for the impact of the McCloud judgement following the Supreme Court decision on 27 June 2019 to deny the Government's application to appeal the prior decision of the Court of Appeal. It is estimated that the impact of any additional liability is not material. Please refer to Contingent Liabilities within the Statement of Accounts at Appendix 1 for further detail.

Significant assumptions used in making accounting estimates, including those measured at fair value, are reasonable.

Related party relationships and transactions have been appropriately accounted for and disclosed.

All events occurring subsequent to the reporting date which require adjustment or disclosure have been adjusted for or disclosed.

All known actual or possible litigation and claims whose effects should be considered when preparing the financial statements have been disclosed to the auditor and accounted for and disclosed in accordance with the applicable financial reporting framework.

The financial statements are free of material misstatements, including omissions. The effects of uncorrected misstatements identified during the audit are immaterial, both individually and in the aggregate, to the financial statements, taken as a whole.

Representations by Central South Consortium – Joint Education Service Joint Committee:

We acknowledge that the representations made by management, above, have been discussed with us.

We acknowledge our responsibility for ensuring that the Council maintains adequate accounting records.

We acknowledge our responsibility for the preparation of true and fair financial statements in accordance with the applicable financial reporting framework. The financial statements were approved by Central South Consortium – Joint Education Service Joint Committee on 15th July 2019.

We confirm that we have taken all the steps that we ought to have taken in order to make ourselves aware of any relevant audit information and to establish that it has been communicated to you. We confirm that, as far as we are aware, there is no relevant audit information of which you are unaware.

Signed by:

S.151 Officer

Date:

Chair of Joint Committee

Date:

Appendix 2

Proposed audit report of the Auditor General to the Central South Consortium Joint Education Service Joint Committee

The independent auditor's report of the Auditor General for Wales to the members of Central South Consortium Joint Education Service Joint Committee

Report on the audit of the financial statements

Opinion

I have audited the financial statements of:

- Central South Consortium Joint Education Service Joint Committee; for the year ended 31 March 2019 under the Public Audit (Wales) Act 2004.

Central South Consortium Joint Education Service Joint Committee financial statements comprise the Movement in Reserves Statement, the Comprehensive Income and Expenditure Statement, the Balance Sheet, the Cash Flow Statement, and the related notes, including a summary of significant accounting policies.

The financial reporting framework that has been applied in their preparation is applicable law and the Code of Practice on Local Authority Accounting in the United Kingdom [year] based on International Financial Reporting Standards (IFRSs).

In my opinion the financial statements:

- give a true and fair view of the financial position of Central South Consortium Joint Education Service Joint Committee as at 31 March 2019 and of its income and expenditure for the year then ended; and
- have been properly prepared in accordance with legislative requirements and the Code of Practice on Local Authority Accounting in the United Kingdom 2018.

Basis for opinion

I conducted my audit in accordance with applicable law and International Standards on Auditing in the UK (ISAs (UK)). My responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of my report. I am independent of the [joint committee [and its group] in accordance with the ethical requirements that are relevant to my audit of the financial statements in the UK including the Financial Reporting Council's Ethical Standard, and I have fulfilled my other ethical responsibilities in accordance with these requirements. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Conclusions relating to going concern

I have nothing to report in respect of the following matters in relation to which the ISAs (UK) require me to report to you where:

- the use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the responsible financial officer has not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about [the joint committee's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The responsible financial officer is responsible for the other information in the annual report and accounts. The other information comprises the information included in the annual report other than the financial statements and my auditor's report thereon. My opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated later in my report, I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial statements, my responsibility is to read the other information to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by me in the course of performing the audit. If I become aware of any apparent material misstatements or inconsistencies I consider the implications for my report.

Report on other requirements

Opinion on other matters

In my opinion, based on the work undertaken in the course of my audit:

- the information contained in the Narrative Report for the financial year for which the financial statements are prepared is consistent with the financial statements and the Narrative Report has been prepared in accordance with the Code of Practice on Local Authority Accounting in the United Kingdom [year]; and
- the information given in the Governance Statement for the financial year for which the financial statements are prepared is consistent with the financial statements and the Governance Statement has been prepared in accordance with guidance.

Matters on which I report by exception

In the light of the knowledge and understanding of the joint committee [and the group] and its environment obtained in the course of the audit, I have not identified material misstatements in the Narrative Report or the Governance Statement

I have nothing to report in respect of the following matters, which I report to you, if, in my opinion:

- proper accounting records have not been kept;
- the financial statements are not in agreement with the accounting records and returns; or
- I have not received all the information and explanations I require for my audit.

Certificate of completion of audit

I certify that I have completed the audit of the accounts of the Central South Consortium Joint Education Service Joint Committee in accordance with the requirements of the Public Audit (Wales) Act 2004 and the Auditor General for Wales' Code of Audit Practice.

Responsibilities

Responsibilities of the responsible financial officer for the financial statements

As explained more fully in the Statement of Responsibilities for the Statement of Accounts set out on pages 11 to 13, the responsible financial officer is responsible for the preparation of the statement of accounts, which give a true and fair view, and for such internal control as the responsible financial officer determines is necessary to enable the preparation of statements of accounts that are free from material misstatement, whether due to fraud or error.

In preparing the statement of accounts, the responsible financial officer is responsible for assessing the joint committee's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless deemed inappropriate.

Auditor's responsibilities for the audit of the financial statements

My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of the auditor's responsibilities for the audit of the financial statements is located on the Financial Reporting Joint committee's website www.frc.org.uk/auditorsresponsibilities. This description forms part of my auditor's report.

Anthony J Barrett
For and on behalf of the Auditor General for Wales
[Date]

24 Cathedral Road
Cardiff
CF11 9LJ

Appendix 3

Summary of corrections made to the draft financial statements which should be drawn to the attention of Joint Committee

During our audit we identified the following misstatements that have been corrected by management, but which we consider should be drawn to your attention due to their relevance to your responsibilities over the financial reporting process.

Exhibit 1: summary of corrections made to the draft financial statements

Value of correction	Nature of correction	Reason for correction
£751,000	Local Authority Contributions income was decreased by £751,000 and Grant and Other Income was increased by £751,000.	Contributions from the Local Authorities in relation to redundancy costs were included as Contributions when they should have been classified as Other Income in the Comprehensive Income and Expenditure Account.
£129,000	Host Authority debtors were reduced by £129,000 and Local Authority and Schools Debtors were increased by £129,000.	Debtors had been mis-categorised in the note to the balance sheet for debtors.
£35,000	£35,000 was reclassified in the senior officers note from salary to compensation for loss of office.	The total compensation for loss of employment received by the managing director who stood down in year should be in accordance with the settlement agreement approved.
Narrative amendment	Temporary was added to the title of Senior Lead Teaching & Learning Experiences.	The post was a temporary appointment.

Wales Audit Office
24 Cathedral Road
Cardiff CF11 9LJ

Tel: 029 2032 0500

Fax: 029 2032 0600

Textphone.: 029 2032 0660

E-mail: info@audit.wales

Website: www.audit.wales

Swyddfa Archwilio Cymru
24 Heol y Gadeirlan
Caerdydd CF11 9LJ

Ffôn: 029 2032 0500

Ffacs: 029 2032 0600

Ffôn testun: 029 2032 0660

E-bost: post@archwilio.cymru

Gwefan: www.archwilio.cymru



**CENTRAL SOUTH CONSORTIUM
REPORT FOR JOINT COMMITTEE**

15th JULY 2019

JOINT EDUCATION SERVICE

**ITEM 9 - CENTRAL SOUTH CONSORTIUM STATEMENT OF ACCOUNTS FOR
THE FINANCIAL YEAR ENDED 31st MARCH 2019**

REPORT OF THE TREASURER

**Author: Paul Griffiths, Service Director – Finance and Improvement Services
Tel. No. 01443 680609**

1. PURPOSE OF REPORT

- 1.1 This report is intended to ensure that the Joint Committee complies with the legal requirements relating to the production of a “Statement of Accounts” for the financial year ended 31st March 2019.

2. RECOMMENDATIONS

It is recommended that Members:

- 2.1 Approve the Statement of Accounts for the financial year 2018/19 (Appendix 1) and associated Letter of Representation of the Joint Committee (Appendix 2) incorporating responses to the Audit enquiries to those charged with governance and management; and
- 2.2 Note the audited final out-turn position for the Joint Committee for the 2018/19 financial year and the level of General Reserve Balances held.

3. STATUTORY APPROVAL PROCESS

- 3.1 The Accounts and Audit (Wales) Regulations require the Responsible Financial Officer to certify the unaudited Statement of Accounts by 15th June following financial year end. The Joint Committee complied with the regulations in this respect and the unaudited accounts were signed by the Responsible Financial Officer (i.e. Treasurer) following their presentation to the Joint Committee on the 21st May 2019.
- 3.2 The regulations require that the Joint Committee approve the **audited** Statement of Accounts by 15th September.

4. STATEMENT OF ACCOUNTS

- 4.1 Following certification by the Treasurer, the Statement of Accounts was submitted to the Wales Audit Office (WAO) for external audit.
- 4.2 As part of the external audit process, a small number of corrections were made to the Statement of Accounts and accompanying notes (Appendix 1).
- 4.3 For Members information, the corrections made have not affected the General Reserve Balance, which remains as follows:

	Total £'000
Balance as at 1 st April 2018	136
Increase/(Decrease) 2018/19	1
Balance as at 31st March 2019	137

5. LETTER OF REPRESENTATION

- 5.1 It is normal practice for the Wales Audit Office to request that the Responsible Finance Officer provides a "Letter of Representation", which highlights material issues relating to the completeness and accuracy of the information included in their financial statements and could, therefore influence his audit opinion. This is to ensure that the Accounts properly reflect the Joint Committee's financial standing and is consistent with the approach taken by the Wales Audit Office in prior years.
- 5.2 The Letter of Representation for the Joint Committee has been prepared after full consultation with all relevant officers, and is attached at Appendix 2

6. CONCLUSION

6.1 The completion of the audit process of the statutory accounts provides the Joint Committee with the assurance that the financial affairs of the Committee have been conducted appropriately during the financial year 2018/19.

LOCAL GOVERNMENT ACT 1972

AS AMENDED BY

THE LOCAL GOVERNMENT (ACCESS TO INFORMATION) ACT 1985

RHONDDA CYNON TAFF COUNTY BOROUGH COUNCIL

15TH JULY 2019

CENTRAL SOUTH CONSORTIUM JOINT COMMITTEE

List of background papers

Appendix 1 – Central South Consortium Statement of Accounts 2018/19
Appendix 2 – Central South Consortium Letter of Representation 2018/19

Officer to Contact :

Mr Paul Griffiths

Tel no. 01443 680609

**CENTRAL SOUTH
CONSORTIUM
JOINT EDUCATION SERVICE
JOINT COMMITTEE**

STATEMENT OF ACCOUNTS

2018/19

Contents	Page
Narrative Report	2
Statement of Responsibilities for the Statement of Accounts	13
Certificate of the Director of Finance and Digital Services	14
Movement in Reserves Statement	15
Comprehensive Income and Expenditure Account	17
Expenditure & Funding Analysis Statement	18
Balance Sheet	20
Cash Flow Statement	21
Notes to the Core Financial Statements	22
Annual Governance Statement	46
Independent Auditor's Report	78
Glossary of Terms	81

Narrative Report

1. Introduction

The Central South Consortium Joint Education Service was established on 1st September 2012 to provide a range of school improvement services operating on behalf of five local authorities: Bridgend, Cardiff, Merthyr Tydfil, Rhondda Cynon Taf and the Vale of Glamorgan.

This region is the most populous in Wales. It includes 391 schools and serves 147,697¹ learners - a third of the country's school-age children. The region is home to the highest number and the largest proportion of children living in poverty; it is also home to the capital city and the economic, financial and creative industries of Wales.

The Consortium is managed and administered by the Central South Consortium Joint Committee, under powers conferred by the Local Government (Wales) Act 1994. The Joint Committee is made up of five Members, one from each local authority. Rhondda Cynon Taf CBC became the Host Authority upon formation of the Joint Committee.

The accounts for 2018/19 have been prepared in accordance with:

- The Code of Practice on Local Authority Accounting in the United Kingdom 2018/19 based on International Financial Reporting Standards (IFRS); and
- The Accounts and Audit (Wales) Regulations 2014 (as amended).

The accounts set out on pages 15 to 45 comply with the above.

2. Business Plan 2017-2020

The Consortium's role is to challenge and support schools in their work to improve educational outcomes.

The local authorities (through a Joint Committee attended by the Cabinet Member for Education in each authority) agree the business plan and budget for the region and hold the Consortium to account for the impact of its work.

The Consortium receives its core funding from the five local authorities and also receives funding from the Welsh Government to support specific activities in line with national priorities / initiatives.

¹ Pupil Level Annual School Census (PLASC) – January 2018

The performance of the schools in the Central South Consortium region are key to the future educational and economic success of Wales.

How well children and young people, particularly the most vulnerable, achieve in this region significantly influences how the country and its education system are perceived within our borders and beyond.

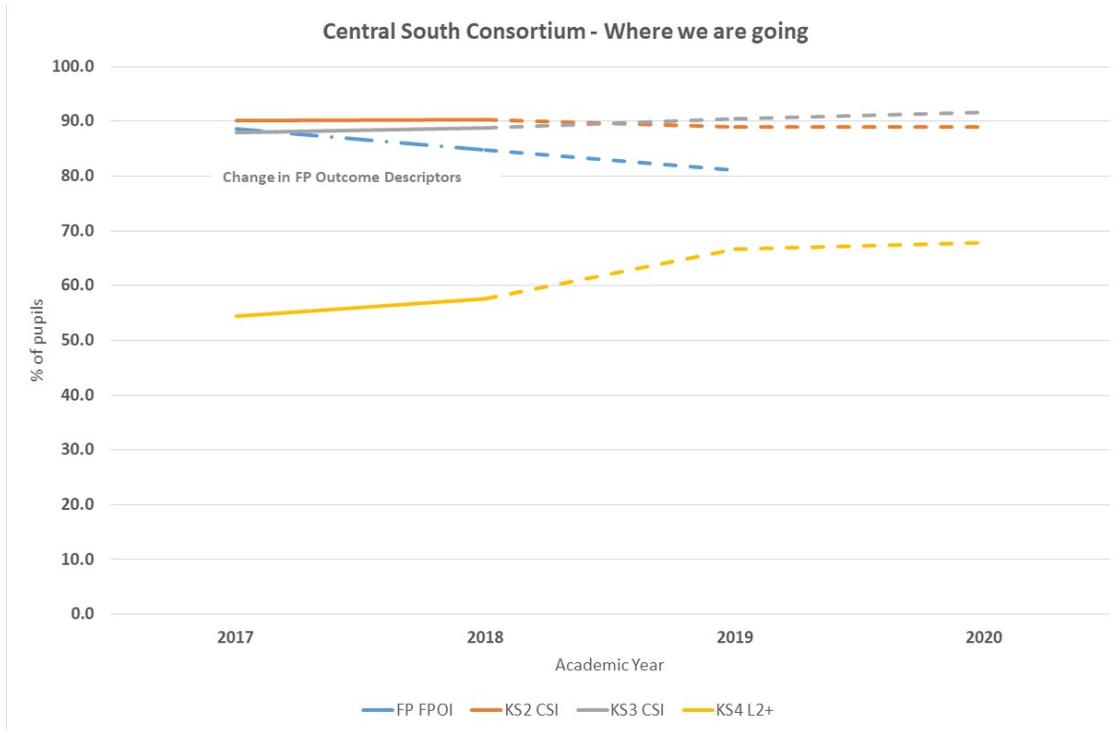
The Consortium's business plan aims to:

- Improve outcomes for vulnerable learners;
- Develop school-to-school working to deliver curriculum reform;
- Develop leadership, governance and workforce reform;
- Deliver rapid and sustainable intervention; and
- Develop effectiveness and efficiency in Central South Consortium.

Operational plans underpin each improvement objective.

The Consortium's Business Plan has been compiled in the context of reducing resources, this being consistent with the challenging economic climate facing all public sector organisations in Wales. In line with this, the 2018/19 revenue contributions received by the Consortium from the five member local authorities reduced by 2% and it is anticipated that the position of the Consortium requiring to operate in an environment of challenging funding levels will continue into the medium term.

There has been continued improvement for all key stages, where comparable data is available from the previous year. Performance in the region exceeds performance seen nationally for nearly all performance measures at the expected and above expected level.

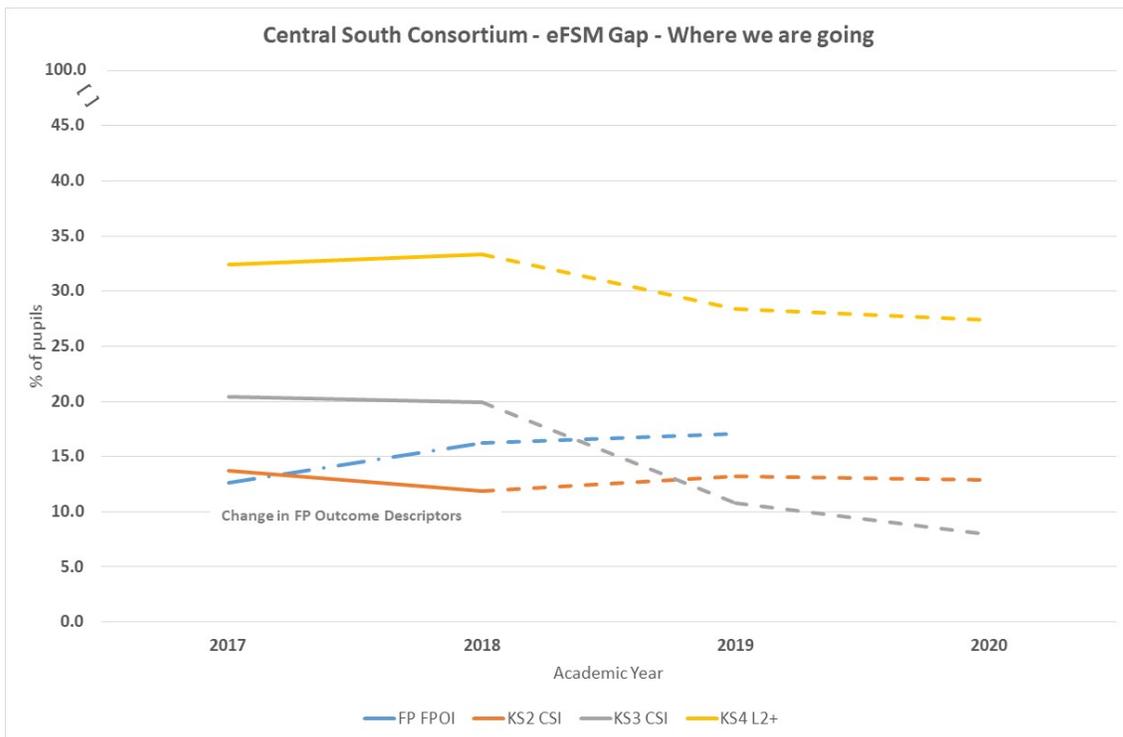
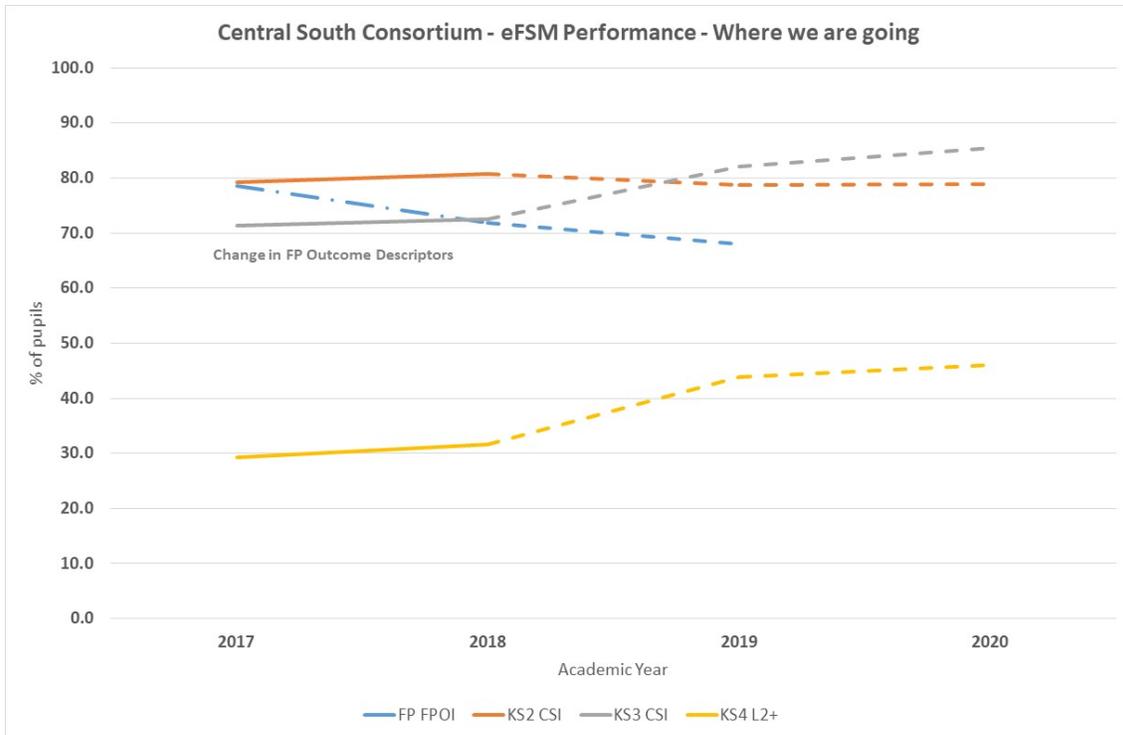


Key:

FPOI – Foundation Phase outcome indicator.

KS2, KS3 and KS4 – Key Stage 2, 3 and 4.

The performance of pupils entitled to free school meals has improved in the most recent year, where comparable data is available from the previous academic year. The gap in performance has narrowed for two key stages, but increased for KS4 L2+ in the most recent year. This performance gap remains too large for nearly all key stages.



3. Revenue Income and Expenditure 2018/19

The Comprehensive Income and Expenditure Statement provides an analysis of the Consortium's gross revenue expenditure and income in accordance with IFRS.

The Consortium's 2018/19 revenue budget strategy underpinned the following broad objectives:

- Support the delivery of key strategic priorities particularly around the need to build teams of challenge advisors to work with all schools in the region (with more time allocated to the schools most in need);
- Provide timely data analysis to support schools' self-evaluation and improvement planning (including school categorisation judgements);
- Support and fund school-to-school improvement partnerships and broker support between schools;
- Allocate grant funding to schools in the region along with guidance and advice on how grant funding can be used to drive improvement; and
- Work with the Welsh Government to deliver its priorities in the region.

The table shows the budgeted controllable income and expenditure against the actual controllable income and expenditure for the period 1st April 2018 to 31st March 2019:

	Budget £'000	Actual £'000	Variance £'000
Expenditure			
Employees	3,356	3,496	140
Premises	261	292	31
Transport	34	27	(7)
Supplies & Services	213	720	507
Support Services	120	123	3
	3,984	4,658	674
Income			
Local Authority Contributions	(3,906)	(4,557)	(651)
Grants & Other Income	(78)	(102)	(24)
	(3,984)	(4,659)	(675)
Net Expenditure / (Income)	0	(1)	(1)

The reasons for the variances between budgeted and actual expenditure and income were:

- Employees – in-year severance costs applicable to service remodelling have been partly offset by vacancy savings within the Business Support Team and eligible core staff costs transferred to the Regional Consortia School Improvement Grant to optimise the use of external funding;
- Premises – the position includes one-off costs associated with the reconfiguration / refurbishment works at the Valleys Information Centre which have been partly off-set by lower costs incurred during the occupation of Ty Dysgu in the first half of the financial year;
- Transport - expenditure relates to staff travel expenses and, as a result of changes in working practices, costs have been lower than budgeted;
- Supplies and Services – includes additional contributions being made against historic redundancy costs. Additional contributions made by member local authorities are reported against Local Authority Contributions; and
- Income – unbudgeted additional contributions made by member local authorities used to offset in year and historic redundancy costs outlined above.

In addition, the following categories of income and expenditure relating to specific grants were processed through the Central South Consortium's accounts during 2018/19:

	Actual £'000
Expenditure	
Employees	3,266
Premises	25
Transport	21
Supplies & Services	74,744
Third Party Payments	437
	78,493
Income	
Grants & Other Income	78,493
Net Expenditure	0

As at 31st March 2019, the Central South Consortium held General Reserves of £137k. Movements on reserves are detailed within the Movement in Reserves Statement.

4. Capital Expenditure 2018/19

There has been no capital expenditure this financial year.

5. Summary of Future Revenue Plans

Our ambition is, by 2020 that:

- learners sustain the best educational outcomes in Wales, rivalling other parts of the UK;
- the poverty related attainment gap is reduced faster here than anywhere else in Wales; and
- the region is known and recognised for its high quality school-led professional learning and the impact it has on outcomes.

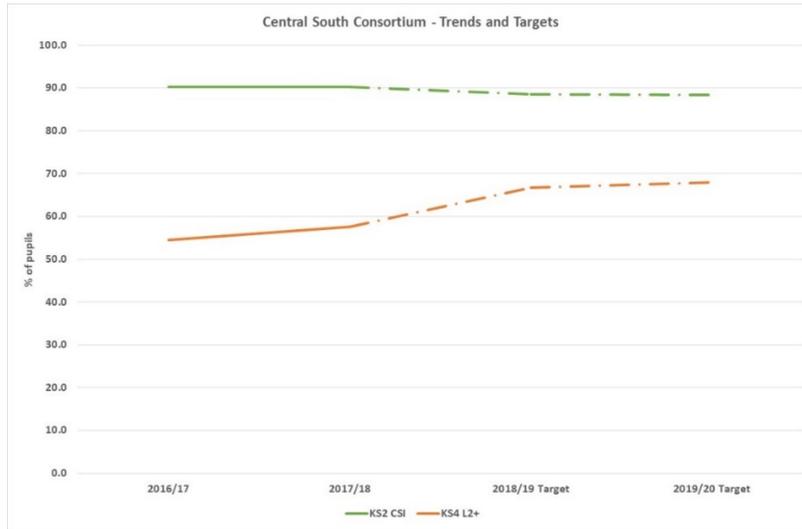
The Consortium's Business Plan 2019/2020 was approved by Joint Committee on 28th March 2019 and sets out the vision, purpose and priorities it aims to deliver within an environment of reducing resources. The 2019/20 Business Plan focuses on the following overarching priorities:

1. Develop a high quality education profession;
2. Develop inspirational leaders to facilitate working collaboratively to raise standards;
3. Develop strong and inclusive schools committed to wellbeing, equity and excellence;
4. Develop robust assessment, evaluation and accountability arrangements supporting self-improving systems;
5. Provide professional learning opportunities to support the curriculum for Wales; and
6. Improve the effectiveness and efficiency of Central South Consortium.

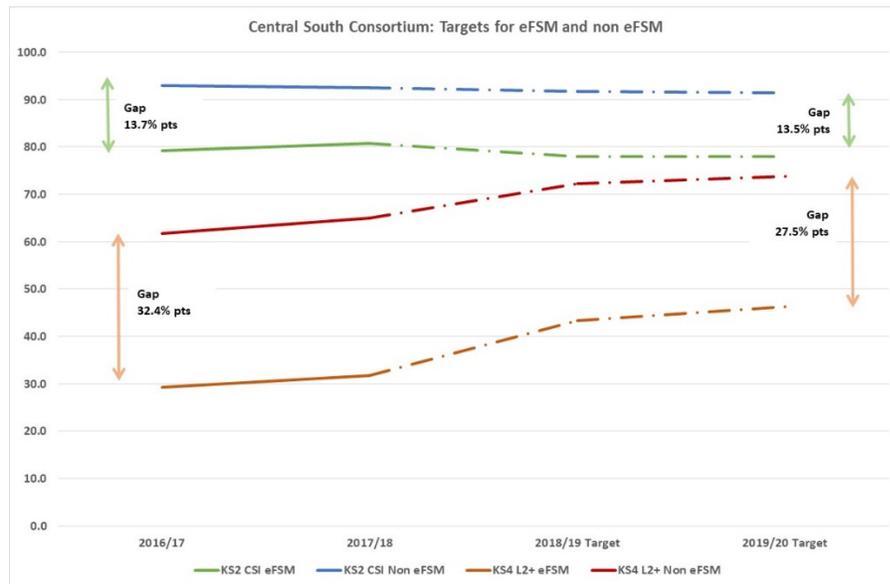
The success of our delivery plan is measured through our targets. These are based on schools' own targets incorporating benchmark measures and informed by additional challenge from the region's challenge adviser workforce.

Performance Measures

The following chart shows the projected trend in outcomes for both Key Stage 2 Core Subject Indicator² and Key Stage 4 Level 2+ indicator³ for performance up to 2020.



The following chart shows the projected trend for the performance of eFSM pupils and non-eFSM pupils for both Key Stage 2 Core Subject Indicator and Key Stage 4 Level 2+ indicator for performance up to 2020.



² Key Stage 2 Core Subject Indicator - represents the percentage of pupils achieving the expected level or above in English or Welsh (first language), mathematics and science in combination.

³ Key Stage 4 level 2+ Indicator - a volume of qualifications at Level 2 equivalent to the volume of 5 GCSE's at grade A*-C including English or Welsh First Language and Mathematics

The priorities included within the Central South Consortium's Business Plan need to be underpinned by robust financial management in ensuring they are affordable, provide value for money and that their impact can be assessed.

The revenue budget is approved annually by the Joint Committee and is included within the Business Plan. Welsh Government also issue annual settlements on grant awards of funding.

A summary of the latest (i.e. 2019/20) revenue budget is as follows (as approved by the Joint Committee on 19th December 2018):

Type of Expenditure	Budget 2019/20 £'000
Expenditure	
Employees	3,117
Premises	235
Transport	35
Supplies & Services	228
Support Services	120
Total Expenditure	3,735
Income	
Local Authority Contributions	3,711
Grants & Other Income	24
Total Income	3,735
Net Expenditure	0

6. Pensions Assets and Liabilities

As a result of International Accounting Standard (IAS) 19 "Employee Benefits", local authorities are required to account for pensions liabilities in respect of the cost of decisions made up to the Balance Sheet date. Please refer to note 19.0 to the Core Financial Statements for further details.

The effect of IAS 19 upon the reserves of the Joint Committee is as follows:

	£'000
Net Assets/(Liabilities) excluding Pensions Reserve	416
Net Assets/(Liabilities) as per Balance Sheet	717

7. Introduction to Accounting Statements

Statement of Responsibilities for the Statement of Accounts

This sets out the responsibilities of the Council as the administering Authority and the Director of Finance and Digital Services for the preparation of the Statement of Accounts. The Statement has to be signed and dated by the presiding Member at the Joint Committee meeting at which the Accounts are approved.

Certificate of the Director of Finance and Digital Services

This is the certificate of the true and fair presentation of the Accounts by the Director of Finance and Digital Services.

Movement in Reserves Statement

This statement shows the movement in the year on the different reserves held by the Joint Committee, analysed into 'usable reserves' (i.e. those that the Joint Committee may use to provide services, subject to the need to maintain a prudent level of reserves and any statutory limitations on their use) and 'unusable reserves'.

Comprehensive Income and Expenditure Statement

This statement is prepared to record income and expenditure on an accruals basis. It includes items such as salaries and wages, running costs of the service and income received. The statement is based upon IFRS.

Balance Sheet

The Balance Sheet shows the value as at the Balance Sheet date of the assets and liabilities recognised by the Joint Committee. The net assets of the Joint Committee (assets less liabilities) are matched by the reserves held by the Joint Committee.

Expenditure and Funding Analysis

The Expenditure and Funding Analysis demonstrates how the funding available to the Joint Committee for the year has been used in providing services in comparison with those resources consumed or earned in accordance with generally accepted accounting practices.

Cash Flow Statement

The Cash Flow Statement shows the changes in cash and cash equivalents of the Joint Committee during the reporting period. The statement shows how the Joint Committee generates and uses cash and cash equivalents by classifying cash flows into operating and investing activities. The amount of net cash flows arising from operating activities is a key indicator of the extent to which the operations of the Joint Committee are funded from the recipients of services provided.

Statement of Accounting Policies

The purpose of this statement is to explain the basis of the figures in the accounts. It outlines the accounting policies adopted.

Annual Governance Statement

The Annual Governance Statement sets out the framework for governance and internal control for the Joint Committee to carry out its functions effectively. It outlines the main components of the framework, including the arrangements for Internal Audit and how the Consortium has complied with the various elements of the framework.

8.0 Service Restructure

Service restructuring costs totalling £250k were incurred during 2018/19 (£162k incurred in 2017/18); these costs have been funded in-year partly through the revenue account and partly through additional in-year contributions made by the five member local authorities.

Following publication of the 'National Model for Regional Working' by the Welsh Government in February 2014 the service was restructured with resulting redundancy costs partly being funded from general reserves and through an annual contribution of £100k from the revenue budget. The arrangement was scheduled to run until 2025/26. At the Joint Committee meeting held on the 15th March 2018 an alternative approach, in line with the Legal Agreement, to the funding of the balance of outstanding redundancy costs incurred in previous financial years and future redundancy costs should they arise was approved resulting in the removal of the annual contribution of £100k from the 2019/20 revenue budget.

Statement of Responsibilities for the Statement of Accounts Central South Consortium Joint Education Service

The Council's Responsibilities

The Council is required:

- To make arrangements for the proper administration of the Joint Committee's financial affairs and to secure that one of its officers has the responsibility for the administration of those affairs. In this Council, that officer is the Director of Finance and Digital Services.
- To manage its affairs to ensure economic, efficient and effective use of resources and safeguard its assets.

The Joint Committee's Responsibilities

- To approve the accounts.

Signature: _____

Date: _____

**Chair of the Central South Consortium Joint Education Service Joint
Committee**

Councillor Sarah Merry
Cardiff Council

The Director of Finance and Digital Services' Responsibilities

The Director of Finance and Digital Services is responsible for the preparation of the Statement of Accounts. In terms of the CIPFA Code of Practice on Local Authority Accounting in the United Kingdom, the Statement of Accounts is required to give a true and fair view of the financial position of the organisation at the accounting date and its income and expenditure for the period ended 31st March 2019.

In preparing the Statement of Accounts, the Director of Finance and Digital Services has:

- Selected suitable accounting policies and then applied them consistently.
- Made judgements and estimates that were reasonable and prudent.
- Complied with the Code.

The Director of Finance and Digital Services has also throughout the financial year:

- Maintained proper accounting records that were kept up to date.
- Taken reasonable steps for the prevention and detection of fraud and other irregularities.

Certificate of the Director of Finance and Digital Services as Treasurer of the Joint Committee

I certify that the statement of accounts give a true and fair view of the financial position of the Joint Committee at 31st March 2019 and its income and expenditure for the period then ended.

Signed: _____

Date: _____

Barrie Davies

Director of Finance and Digital Services

Bronwydd House

Porth

CF39 9DL

Movement in Reserves Statement for the Period ended 31st March 2018

	General Reserves	Earmarked Reserves	Total Usable Reserves	Total Unusable Reserves	Total Reserves
	£'000	£'000	£'000	£'000	£'000
Notes:	17.1	17.2		18.0	
Balance as at 1st April 2017	129	300	429	(515)	(86)
Movement in reserves during 2017/18					
Total comprehensive income and expenditure	(316)	0	(316)	651	335
Adjustments between accounting basis and funding basis under regulations					
Adjustments involving the Pensions Reserve:					
Reversal of items relating to retirement benefits debited or credited to the Comprehensive Income & Expenditure Statement	1,110	0	1,110	(1,110)	0
Employer's pensions contributions and direct payments to pensioners payable in the year	(564)	0	(564)	564	0
Adjustments primarily involving the Accumulated Absences Account:					
Amount by which officer remuneration charged to the CI&ES on an accruals basis is different from remuneration chargeable in the year in accordance with statutory requirements	4	0	4	(4)	0
Net increase or (decrease) before transfers to Earmarked Reserves	234	0	234	101	335
Transfers to or (from) Earmarked Reserves	(227)	227	0	0	0
Increase or (decrease) in the Year	7	227	234	101	335
Balance as at 31st March 2018	136	527	663	(414)	249

Movement in Reserves Statement for the Period ended 31st March 2019

	General Reserves	Earmarked Reserves	Total Usable Reserves	Total Unusable Reserves	Total Reserves
	£'000	£'000	£'000	£'000	£'000
Notes:	17.1	17.2		18.0	
Balance as at 1st April 2018	136	527	663	(414)	249
Movement in reserves during 2018/19					
Total comprehensive income and expenditure	(741)	0	(741)	1,208	467
Adjustments between accounting basis and funding basis under regulations					
Adjustments involving the Pensions Reserve:					
Reversal of items relating to retirement benefits debited or credited to the Comprehensive Income & Expenditure Statement	1,022	0	1,022	(1,022)	0
Employer's pensions contributions and direct payments to pensioners payable in the year	(461)	0	(461)	461	0
Adjustments primarily involving the Accumulated Absences Account:					
Amount by which officer remuneration charged to the CI&ES on an accruals basis is different from remuneration chargeable in the year in accordance with statutory requirements	(45)	0	(45)	45	0
Net increase or (decrease) before transfers to Earmarked Reserves	(225)	0	(225)	692	467
Transfers to or (from) Earmarked Reserves	226	(226)	0	0	0
Increase or (decrease) in the Year	1	(226)	(225)	692	467
Balance as at 31st March 2019	137	301	438	278	716

Comprehensive Income and Expenditure Statement for the Period ended 31st March 2019

Year ended 31/03/18 £'000		Year ended 31/03/19 £'000	Note
	Expenditure		
7,509	Employees	7,275	5.0
517	Premises	317	6.0
51	Transport	48	7.0
75,499	Supplies & Services	75,110	8.0
348	Third Party Payments	437	
118	Support Services	123	
84,042		83,310	
	Income		
(3,886)	Local Authority Contributions	(3,806)	
(79,834)	Grants & Other Income	(78,752)	
(83,720)		(82,558)	9.0
322	Net Cost of Services	752	
(2)	Interest Receivable and Similar Income	(14)	26.0
(4)	Net Interest on Net Defined Asset/Liability	3	19.2
316	(Surplus)/Deficit on the Provision of Services	741	
(651)	Remeasurement of the Net Defined Benefit Liability	(1,208)	19.2
(335)	Total Comprehensive Income and Expenditure	(467)	

Expenditure and Funding Analysis Statement for the year ending 31st March 2019

	2018/19		
	Net Expenditure Chargeable to the General Fund £'000	Adjustments Between Funding and Accounting Basis £'000	Net Expenditure for the Equivalent Amounts for CI&ES ⁴ £'000
Employees	6,763	512	7,275
Premises	317	0	317
Transport	48	0	48
Supplies & Services	75,110	0	75,110
Third Party Payments	437	0	437
Support Services	123	0	123
Income	(82,785)	227	(82,558)
Cost of Services	13	739	752
Other Income and Expenditure	(14)	3	(11)
(Surplus) or Deficit	(1)	742	741
Opening General Fund at 31 st March 2018	(136)		
Add Surplus on General Fund in Year	(1)		
Closing General Fund at 31st March 2019	(137)		

The comparative figures for 2017-18 are shown in the following table:

⁴ CI&ES – Comprehensive Income and Expenditure Statement

Expenditure and Funding Analysis Statement for the year ending 31st March 2018

	2017/18		
	Net Expenditure Chargeable to the General Fund £'000	Adjustments Between Funding and Accounting Basis £'000	Net Expenditure for the Equivalent Amounts for CI&ES £'000
Employees	6,955	554	7,509
Premises	517	0	517
Transport	51	0	51
Supplies & Services	75,499	0	75,499
Third Party Payments	348	0	348
Support Services	118	0	118
Income	(83,493)	(227)	(83,720)
Cost of Services	(5)	327	322
Other Income and Expenditure	(2)	(4)	(6)
(Surplus) or Deficit	(7)	323	316
Opening General Fund at 31 st March 2017	(129)		
Add Surplus on General Fund in Year	(7)		
Closing General Fund at 31st March 2018	(136)		

Balance Sheet at 31st March 2019

31/03/18 £'000		31/03/19 £'000	Note
	Long Term Assets		
737	Debtors	128	14.0
0	Defined Benefit Pension Scheme Asset	301	19.5
737		429	
	Current Assets		
1	Inventories	0	12.0
23,328	Debtors	21,389	15.0
23,329	Total Current Assets	21,389	
	Current Liabilities		
(23,471)	Creditors	(21,102)	16.0
(142)	Net Current Assets	287	
595	Total Assets Less Current Liabilities	716	
	Long-Term Liabilities		
(346)	Defined Benefit Pension Scheme Liability	0	19.5
249	Net Assets/(Liabilities)	716	
	Represented by:		
	Usable Reserves		
136	General Reserves	137	17.1
527	Earmarked Reserves	301	17.2
	Unusable Reserves		
(346)	Pensions Reserve	301	19.5
(68)	Short-Term Accumulating Compensated Absence Account	(23)	
249	Total Reserves	716	

Cash Flow Statement for the Period ended 31st March 2019

Year ended 31/03/18 £'000		Year ended 31/03/19 £'000	Note
	Operating Activities		
	Cash Outflows		
6,955	Cash Paid to and on Behalf of Employees	6,762	
70,571	Other Operating Cash Payments	78,357	
77,526	Total Cash Outflows	85,119	
	Cash Inflows		
(83,795)	Cash Received for Goods & Services	(94,055)	
(2)	Interest Received	(13)	
(83,797)	Total Cash Inflows	(94,068)	
(6,271)		(8,949)	
(6,271)	Net (Increase) or Decrease in Cash and Cash Equivalents	(8,949)	23.0
	Analysis of Changes in Cash and Cash Equivalents		
(6,004)	Balance as at 1 st April	(12,275)	
(6,271)	Net Cash (Inflows)/Outflows	(8,949)	
(12,275)	Cash Balance Owed To/(From) Host Authority	(21,224)	

All cash transactions are administered by Rhondda Cynon Taf CBC as the Central South Consortium does not operate its own bank account. The cash balance due to/from the host authority is included in creditors/debtors at 31st March.

Notes to the Core Financial Statements

1.0 Accounting Policies

1.1 Accruals of Expenditure and Income

The accounts of the Joint Committee have been prepared on an accrual of income and expenditure basis in accordance with the Code of Practice on Local Authority Accounting. This ensures activity is accounted for in the year that it takes place not when cash payments are made or received.

Revenue from the sale of goods or services is recognised when the Joint Committee transfers the significant risks and rewards of goods, or provides the services to the purchaser, and it is probable that economic benefits or service potential associated with the transaction will flow to the Joint Committee.

Supplies are recorded as expenditure when they are consumed. Where there is a gap between the date material supplies are received and their consumption, they are carried as inventories on the Balance Sheet.

Expenses in relation to services received (including services provided by employees) are recorded as expenditure when the services are received rather than when payments are made.

Interest receivable on investments and payable on borrowings is accounted for respectively as income and expenditure in the Comprehensive Income and Expenditure Statement on the basis of the effective interest rate for the relevant financial instrument rather than the cash flows determined by the contract. Statutory adjustments relating to interest are reflected in the Movement in Reserves Statement.

1.2 Cash and Cash Equivalents

All cash transactions are administered by Rhondda Cynon Taf CBC as the Central South Consortium does not operate its own bank account.

1.3 Contingent Liabilities

A contingent liability is a possible item of expenditure that arises from past events and whose existence will be confirmed only by the occurrence of one or more uncertain future events not wholly within the organisation's control.

Such contingent liabilities are not reflected in Provisions in the Balance Sheet as it may not be probable that an outflow of resources will be required or the amount of the obligation cannot be measured reliably.

Material contingent liabilities are disclosed in Notes to the Core Financial Statements.

1.4 Inventories

Inventories of stock are measured at the lower of cost and net realisable value. When such inventories are sold, exchanged or distributed, the carrying amount shall be recognised as an expense when the income (if any) is recognised.

1.5 Value Added Tax (VAT)

Income and expenditure excludes any amounts related to VAT, as all VAT collected is payable to Her Majesty's Revenue and Customs and all VAT paid is recoverable from them.

1.6 Reserves

The Joint Committee sets aside specific amounts as reserves for future policy purposes or to cover contingencies. These are deemed Earmarked Reserves. Earmarked Reserves are created by appropriating amounts out of the General Reserves in the Movement in Reserves Statement. When expenditure to be financed from a reserve is incurred, it is charged to the appropriate service in that year. To ensure this is not a charge against General Reserves, the expenditure is funded via an adjustment in the Movement in Reserves Statement.

Certain reserves are kept to manage the accounting processes for retirement and employee benefits and do not represent usable resources for the Joint Committee.

1.7 Income

Income is credited to the year of account to which it relates, regardless of when that income was actually received.

1.8 Cost of Support Services

The costs of support services have been charged to the Consortium in line with agreed Service Level Agreements.

1.9 Employee Benefits

All costs relating to employee benefits are accounted for on an accruals basis.

Pensions

The Joint Committee participates in two separate pension schemes.

Staff on Teachers Terms & Conditions - This is an unfunded scheme administered by the Teachers' Pension Agency. The Agency sets

contribution rates on the basis of a notional fund. Whilst this is a defined benefit scheme, the Teachers Pensions Agency is unable to identify the Joint Committee's share of the underlying assets and liabilities and accordingly, the Joint Committee has accounted for its contributions to the scheme as if it were a defined contribution scheme.

Other employees - Rhondda Cynon Taf CBC administer a fund on behalf of employees under the Local Government Pension Scheme Regulations 1997 (as amended), under which contribution rates are set by the Fund's actuary based on triennial actuarial valuations. Under the regulations, contribution rates are set in order to lead to full funding of the overall liability of the Fund over time. The Local Government Pension Scheme is accounted for as a Defined Benefit Scheme.

- The liabilities of the Rhondda Cynon Taf Pension Fund attributable to the Joint Committee are included in the Balance Sheet on an actuarial basis rolling forward the results from the last full valuation and adjusted to allow for the later calculation date and making allowance for changes due to accrual of new benefits and discharge of liabilities, financial and demographic assumptions, impact of known experience and the impact of events which result in a change in liability.
- Liabilities are discounted to their value at current prices, using a discount rate of 2.4% (2.6% in 2017/18).
- The Rhondda Cynon Taf Pension Fund is a multi-employer scheme. The assets of the Fund are not formally allocated to any employer within the Fund and are not the legal property of any employer within the Fund. For the purpose of completing the calculations for each triennial valuation of the Fund, the actuary calculates a notional allocation of assets for each employer. The assets of the Pension Fund notionally attributed to the Joint Committee are included in the Balance Sheet at their fair value:

Quoted Securities	–	Current Bid Price
Unitised Securities	–	Current Bid Price
Property	–	Market Value

- The change in the net pensions liability is analysed into the following components:
 - Current Service Cost – the increase in liabilities as a result of years of service earned this year allocated in the Comprehensive Income and Expenditure Statement to the services for which the employees worked plus administration expenses.
 - Past Service Cost – the increase in liabilities arising from current year decisions whose effect relates to years of service earned in earlier years debited to the (Surplus) or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement.
 - Interest Cost – the expected increase in the present value of liabilities during the year as they move one year closer to being paid – debited

- to the Financing and Investment Income and Expenditure section of the Comprehensive Income and Expenditure Statement.
- Expected Return On Assets – the annual investment return on the fund assets attributable to the Council based on an average of the expected long-term return – credited to the Financing and Investment Income and Expenditure section of the Comprehensive Income and Expenditure Statement.
 - Actuarial Gains and Losses – changes in the net pensions liability that arise because events have not coincided with assumptions made at the last actuarial valuation or because the actuaries have updated their financial, demographic or experience assumptions – debited or credited to the Pensions Reserve.
 - Contributions Paid to the Pension Fund – cash paid as employer's contributions to the Pension Fund in settlement of liabilities; not accounted for as an expense in the Comprehensive Income and Expenditure Statement.

In relation to retirement benefits, statutory provisions require the Joint Committee General Reserves to be charged with the amount payable by the Joint Committee to the Pension Fund or directly to pensioners in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, this means that there are appropriations to and from the Pensions Reserve to remove the notional debits and credits for retirement benefits and replace them with the cash paid to the Pension Fund and pensioners and any such amounts payable but unpaid at the year-end. The balance that arises on the Pensions Reserve thereby measures the impact to the General Reserves of being required to account for retirement benefits on the basis of cash flows rather than as benefits are earned by employees.

Discretionary Benefits

The Joint Committee is able to make discretionary awards of retirement benefits in the event of early retirements. Any such liabilities arising are accrued in the year of decision to make the award in line with the Local Government Pension Scheme rules.

Accumulated Absences

The Joint Committee accrues for staff holidays earned but not taken at each year-end. The Welsh Government has issued regulations to mitigate the impact of this charge. This Joint Committee has taken advantage of the regulations and charged the additional costs to the Short-Term Accumulating Compensated Absences Account in Unusable Reserves.

1.10 Government Grants and Other Contributions

Grants and other contributions relating to capital and revenue expenditure shall be accounted for on an accruals basis and recognised in the

Comprehensive Income and Expenditure Statement when there is reasonable assurance that:

- the conditions for their receipt have been/will be complied with; and
- the grant or contribution will be received.

Monies advanced, where there is no reasonable assurance of the above two criteria, are held as creditors in the Balance Sheet.

Where a revenue grant has been recognised in the Comprehensive Income and Expenditure Statement but not yet used to fund expenditure, it is set aside as an Earmarked Reserve.

Where a claim has yet to be signed off by the Wales Audit Office, Balance Sheet values in relation to grants are included on an unaudited draft claim basis.

1.11 Leases

Whether a lease is a finance or operating lease depends upon the substance of the transaction rather than the legal form. Leases are reviewed at inception and classed as finance or operating by reviewing arrangements such as:

- Transfer of ownership at the end of lease contract.
- Option to purchase asset at a price lower than fair value.
- Lease term is for major part of economic life of asset.
- Present value of minimum lease payments amounts to at least substantially all of the fair value of leased asset.
- Leased assets are specialist and only the lessee can use them without major modifications.

Finance Leases

A finance lease is one which transfers substantially all the risks and rewards incidental to ownership of an asset.

Where the Joint Committee is lessee, an asset and liability is recognised at lease inception. The asset is subsequently depreciated and revalued as though it were the legal property of the Joint Committee. The liability reduces as lease payments are made.

Operating Leases

An operating lease is deemed to be any lease other than a Finance Lease.

Where the Joint Committee is lessee, lease payments are recognised as an expense in the Comprehensive Income and Expenditure Statement on a straight-line basis unless another systematic basis is more representative of the benefits received.

1.12 Events after the Balance Sheet Date

Events after the reporting period are those both favourable and unfavourable that occur between the end of the reporting period and the date when the financial statements are authorised for issue.

The financial statements are authorised for issue in accordance with the Accounts and Audit (Wales) (Amendment) Regulations 2018. The Regulations state that the Statement of Accounts shall be authorised for issue when certified by the Responsible Finance Officer. Certification of unaudited accounts takes place by 15th June following financial year-end.

Regulations require the audited Statement of Accounts to be published by 15th September. The published Statement of Accounts shall reflect events after the reporting period up to the date the accounts were authorised for issue. This is the date the Responsible Finance Officer re-certifies the accounts.

Two types of events can be identified:

- a) those that provide evidence of conditions existing at the end of the reporting period (adjusting events that shall be recognised in the financial statements); and
- b) those that are indicative of conditions that arose after the reporting period (non-adjusting events that are not reflected in accounting statements but where material, disclosure is made in the Notes to the Core Financial Statements).

2.0 Accounting Standards Issued, Not Adopted

The Code of Practice on Local Authority Accounting in the United Kingdom (the Code) requires the disclosure of information relating to the expected impact of an accounting change that will be required by a new standard that has been issued but not yet adopted. In the interim potentially relevant standards include:

- IAS40 Investment Property: Transfers of Investment Property
- Annual Improvements to IFRS Standards 2014-16 Cycle, and
- IFRIC 22 Foreign Currency Transactions and Advance Consideration.
- IFRIC 23 Uncertainty over Income Tax Treatments
- Amendments to IFRS 9 Financial Instruments: Prepayment Features with Negative Compensation

It is not anticipated that the above amendments will have a material impact on the Consortium's Statement of Accounts.

3.0 Critical Judgements in Applying Accounting Policies

In applying the Accounting Policies set out in note 1.0, the Joint Committee has had to make certain judgements about complex transactions and those involving uncertainty about future events. The critical judgements made in the Statement of Accounts are:

3.1 Grants and Contribution Conditions

Judgements are made in terms of conditions attached to revenue grants. Grants are recognised as income when received/receivable. Unless there are assumptions that conditions of the grant are breached, a return obligation is not recognised. As a result, revenue grants received with no expected return obligation that are to be used to fund future years' expenditure are reflected in Earmarked Reserves in the Balance Sheet.

4.0 Assumptions Made About the Future and Other Major Sources of Estimation Uncertainty

This Statement of Accounts contains estimated figures that are based on assumptions made by the Joint Committee about the future or that are otherwise uncertain. Estimates are made taking into account historical experience, current trends and other relevant factors. However, because assets and liabilities cannot always be determined with certainty, actual results could be materially different from the assumptions and estimates. The items in the Joint Committee's Balance Sheet at 31st March 2019 for which there is a significant risk of material adjustment in the forthcoming financial year are as follows:

4.1 Pensions Asset/Liability

The following disclosures do not allow for the following:

- Guaranteed Minimum Pension (GMP) equalisation and indexation, beyond indexation for members reaching State Pension Age before 5th December 2018
- McCloud judgement
- Cost management process.

Please refer to Contingent Liabilities Note 21 for further details.

Estimation of the net asset/liability to pay pensions depends on a number of complex judgements relating to the discount rate used, the rate at which salaries are projected to increase, changes in retirement ages, mortality rates and expected returns on pension fund assets. AON Hewitt is engaged to provide the Joint Committee with advice about the assumptions to be applied.

The effects on the net pensions asset/liability of changes in individual assumptions can be measured, however, the assumptions interact in complex ways.

5.0 Employees Costs

2017/18 £'000	Salaries & Wages	2018/19 £'000
4,956	Advisors	4,917
971	Administration	799
466	Management	513
253	Finance Team	234
50	Catering Staff	2
41	Site Staff	6
15	Cleaning Staff	3
2	Agency	1
162	Employee Redundancy	250
35	Employee Insurance	35
4	Employee Advertising	3
6,955	Sub Total	6,763
4	Short-Term Accumulating Compensated Absences Account adjustment	(45)
550	IAS 19 adjustments	557
7,509	Total	7,275

6.0 Premises Costs

2017/18 £'000		2018/19 £'000
312	Rent	209
17	Repair and Maintenance	69
45	Electricity and Gas	6
8	Cleaning Materials	4
135	Rates and Water Charges	29
517	Total	317

7.0 Transport

2017/18 £'000		2018/19 £'000
51	Car Allowances	48
51	Total	48

8.0 Supplies and Services

2017/18 £'000		2018/19 £'000
100	Office Expenses	84
231	Consultants Fees	193
17	Office Equipment	3
151	Computer Costs	90
34	Catering Costs	2
46	Photocopying	37
8	Subscriptions	3
4	Marketing	8
17	Audit Fees	18
2	Clothing	0
20	Telephones	17
2	Postage	0
1,025	Training	929
	<u>Grants paid to local authorities & schools:</u>	
39,738	Education Improvement Grant (EIG)	0
1,681	Raising Schools Standards Grant (RSSG)	0
0	Regional Consortia School Improvement Grant (RCSIG)	42,035
1,926	Pioneer - Block Grant	0
29,966	Pupil Development Grant (PDG)	31,144
531	Other	547
75,499	Total	75,110

9.0 Income

2017/18 £'000		2018/19 £'000
	Contributions	
(1,400)	Cardiff Council	(1,377)
(1,060)	Rhondda Cynon Taf CBC	(1,039)
(606)	Bridgend CBC	(591)
(572)	Vale of Glamorgan Council	(559)
(248)	Merthyr Tydfil CBC	(240)
(3,886)	Total Contributions	(3,806)
	Other Income	
(67)	School Income	(64)
(289)	Other	(184)
(79,240)	Grants	(78,493)
(238)	Catering	(11)
(79,834)	Total Other Income	(78,752)
(83,720)	Total Income	(82,558)

9.1 Grant Income

2017/18 £'000		2018/19 £'000
	Grant Programme	
(42,616)	Education Improvement Grant (EIG)	0
(30,517)	Pupil Development Grant (PDG)	(31,601)
(2,967)	Raising Schools Standards Grant (RSSG)	0
0	Regional Consortia School Improvement Grant (RCSIG)	(46,310)
(79)	Schools Challenge Cymru (SCC)	0
(2,081)	Pioneers – Block Grant	0
(980)	Other	(582)
(79,240)	Total Grant Income	(78,493)
	Allocation	
73,842	Paid to local authorities and schools (Note 8.0)	73,726
5,398	Retained by Central South Consortium	4,767
79,240	Total Allocation	78,493

10.0 Related Party Transactions

In accordance with IAS 24, the Joint Committee has a duty to disclose any material transactions with a “related party”. This is to ensure that financial statements contain disclosures necessary to draw attention to the possibility that the reported financial position and results may have been affected by the existence of related parties and by material transactions with them.

The Joint Committee transacts with the local authorities and its schools within the Consortium, distributes funding, and provides advisory and inspection services for which it receives income. During the year, material transactions with these related parties arose as follows:

2017/18		Local Authority	2018/19	
Exp. £'000	Inc. £'000		Exp. £'000	Inc. £'000
30,426	(1,539)	Cardiff Council	28,423	(1,559)
19,232	(1,149)	Rhondda Cynon Taf CBC	20,264	(1,318)
10,581	(625)	Bridgend CBC	11,335	(749)
9,403	(584)	Vale of Glamorgan Council	10,168	(711)
4,639	(259)	Merthyr Tydfil CBC	4,880	(266)

Welsh Government exerts significant influence through legislation and grant funding. The main grants received are shown in Note 9.1.

All cash transactions are administered by the host authority, Rhondda Cynon Taf CBC, as the Consortium does not operate its own bank account. At 31st March 2019, RCT CBC owed the Consortium £21,224k relating to these cash transactions (RCT CBC owed the Consortium £12,275k as at 31st March 2018). During 2018/19, Central South Consortium was charged £123k by

Rhondda Cynon Taf CBC in respect of Central Establishment Charges (included in the table above, £118k in 2017/18).

Pension contributions are made to both the Rhondda Cynon Taf Pension Fund and the Teachers' Pension Agency, in respect of Joint Committee employees. See notes 19.0 and 20.0 for further information.

Interests of elected Members of the Joint Committee are maintained in a register held by their own Local Authority. Records of interests of Senior Officers are maintained by the Consortium. The following transactions occurred with related parties (by virtue of elected Member interest in them) with whom the Joint Committee has had dealings:

Organisation	2017/18		2018/19	
	Expend	Income	Expend	Income
	£'000	£'000	£'000	£'000
Welsh Joint Education Committee	0	11	0	0
Welsh Local Government Association	0	9	0	0
Coleg y Cymoedd	1	1	40	0
Cardiff Metropolitan University	0	0	2	0
Cardiff University	70	10	87	0
Merthyr Tydfil College	1	0	0	0
Total	72	31	129	0

The table above does not include payments to/from the Local Authorities or schools within the Consortium, as they are included elsewhere within the notes.

11.0 Audit Fees

2017/18 £'000		2018/19 £'000
17	Fees payable to the Auditor General for Wales in respect of external audit	18

12.0 Inventories

Inventories consist of food stock in respect of the restaurant.

2017/18 £'000		2018/19 £'000
1	Balance as at 1st April	1
33	Purchases	1
(32)	Recognised as an Expense in the Year	(2)
(1)	Written Off	0

1	Balance as at 31st March	0
----------	--	----------

The Joint Committee holds no inventory as at 31st March 2019 due to cessation of restaurant facilities during financial year 2018/19.

13.0 Leases

A long term lease arrangement totalling £128k in 2018/19 (annualised cost of £220k) exists between the Joint Committee and Rhondda Cynon Taf CBC in relation to office accommodation at the Valleys Innovation Centre. No termination is contained within the lease agreement an occupation is assumed for as long as the service is required.

The Joint Committee holds no assets on Finance Leases.

14.0 Long Term Debtors

The Joint Committee has incurred redundancy costs that have been funded from the Local Authorities' annual contributions at £100k a year. This arrangement was scheduled to run until 2025/26. On the 15th March 2018 Joint Committee approved an alternative approach to the funding of outstanding redundancy costs. A debtor has been recognised for the amount outstanding at the year-end: £128k in Long Term Debtors at 31st March 2019 (£737k at 31st March 2018) and £128k in Short Term Debtors (£100k at 31st March 2018). £128k is included in the Local Authorities and Schools balance for short term debtor in relation to redundancy costs.

15.0 Short Term Debtors

An analysis of Short Term Debtors in the Balance Sheet is as follows:

31/03/18 £'000		31/03/19 £'000
12,175	Host Authority	21,224
108	Local Authorities and Schools (inc. short term debtor applicable to redundancy costs)	140
10,985	Central Government Bodies	12
61	Other Entities and Individuals	13
23,329		21,389
(1)	Provision for Bad Debt	0
23,328	Balance as at 31st March	21,389

All cash transactions are administered by Rhondda Cynon Taf CBC as the Central South Consortium does not operate its own bank account. The Host

Authority debtor includes the 'cash' balance owed to the Consortium by Rhondda Cynon Taf CBC.

16.0 Creditors

An analysis of Short Term Creditors in the Balance Sheet is as follows:

31/03/18 £'000		31/03/19 £'000
(22,632)	Local Authorities and Schools	(20,238)
(76)	Central Government Bodies	(80)
(695)	Other	(761)
(68)	Employee Absences Accrual	(23)
(23,471)	Balance as at 31st March	(21,102)

17.0 Movement on Usable Reserves

	General Reserves £'000	Earmarked Reserves £'000	Total £'000
Balance as at 1 st April 2018	136	527	663
Increase/(Decrease)	1	(226)	(225)
Balance as at 31st March 2019	137	301	438

17.1 General Reserve

The General Reserve is a distributable revenue reserve, which consists of the accumulated surpluses of the Consortium's operations.

	Total £'000
Balance as at 1 st April 2018	136
Increase/(Decrease) 2018/19	1
Balance as at 31st March 2019	137

17.2 Earmarked Reserves

This note sets out the amounts set aside from the General Reserve balance in earmarked reserves to provide financing for future expenditure. All earmarked reserves are deemed to be revenue reserves.

	Balance at 31/03/18 £'000	Transfers Out £'000	Transfers In £'000	Balance at 31/03/19 £'000
Revenue Grant Reserves	397	(397)	212	212

Funding for Specific Projects	130	(65)	24	89
Total	527	(462)	236	301

18.0 Movements on Unusable Reserves

Reserve	Pension Reserve	Short-Term Acc Comp Absence Account	Total
	£'000	£'000	£'000
Balance as at 1 st April 2018	(346)	(68)	(414)
Increase / (Decrease)	647	45	692
Balance as at 31st March 2019	301	(23)	278

18.1 Pension Reserve

The Pension Reserve is the balancing account to offset the inclusion of Pension Asset in the Balance Sheet as required by IAS 19 "Employee Benefits". See note 19.0 for further information.

18.2 Short-Term Accumulating Compensated Absences Account

The Short-Term Accumulating Compensated Absences Account absorbs the differences that would otherwise arise on the Consortium's Reserves from accruing for compensated absences earned but not taken in the year e.g. annual leave entitlement carried forward at 31st March 2019.

19.0 Retirement Benefits – Defined Benefit Schemes

19.1 Participation in Pension Schemes

As part of their terms and conditions, the employees of Central South Consortium are offered retirement benefits by the Joint Committee. Although these benefits will not be payable until retirement, the Joint Committee has a commitment to make these payments. The liability for these payments needs to be accounted for at the time future entitlement is earned.

The Joint Committee participates in two pension schemes:

- Teachers – Please refer to note 20.0.
- Other employees – The Local Government Pension Scheme administered by Rhondda Cynon Taf CBC. This is a funded defined benefit salary scheme, meaning that the Joint Committee and participants pay contributions into the Fund calculated at a level intended to balance the pensions liabilities with investment assets. The pension

costs that are charged to the Joint Committee's accounts are defined by IAS 19 "Employee Benefits".

19.2 Transactions Relating to Post-Employment Benefits

The cost of retirement benefits is recognised in the Comprehensive Income and Expenditure Account when earned by employees, rather than when benefits are actually paid as pensions. However, the charge required to be made to the General Reserves is based on the cash payable in the year. The difference is reversed out in the Movement in Reserves Statement. The following transactions have been posted in the year:

Comprehensive Income and Expenditure Account	2017/18 £'000	2018/19 £'000
Cost of Services:		
Current Service Cost	985	924
Past Service Cost	129	95
Settlements and curtailments	0	0
<i>Financing and Investment Income and Expenditure</i>		
Net Interest Expense	(4)	3
Total Post Employment Benefit Charged to the Surplus or Deficit on the Provision of Services	1,110	1,022
<i>Remeasurement of the Net Defined Benefit Liability Comprising:</i>		
Return on Plan Assets (Excluding the Amount included in the Net Interest Expense)	(530)	(1,726)
Actuarial (Gains) and Losses Arising on Liabilities – Demographic Assumptions	0	(978)
Actuarial (Gains) and Losses Arising on Liabilities – Financial Assumptions	448	1,460
Actuarial (Gains) and Losses Arising on Liabilities – Experience	114	36
Net increase in liabilities from disposals / acquisitions	(683)	0
Total Post Employment Benefit Charged to the Comprehensive Income and Expenditure Statement	459	(186)
<i>Movement in Reserves Statement</i>		
Reversal of Net Charges Made to the Surplus or Deficit for the Provision of Services for Post Employment Benefits in Accordance with the Code	(1,110)	(1,022)
<i>Actual Amount Charged Against the General Fund Balance for Pensions in the Year:</i>		
Employers' Contributions Payable to Scheme	564	461

The total remeasurement of the Net Defined Benefit Liability recognised in Other Comprehensive Income and Expenditure to the 31st March 2019 is a gain of £1,208k (£651k gain in 2017/18).

The cumulative amount of actuarial gains and losses recognised in the Comprehensive Income and Expenditure statement to the year ending 31st March 2019 is a gain of £1,538k (£330k gain in 2017/18).

The figures above do not include allowance for any membership (or associated assets) relating to members who have joined the employer but have not yet exercised their option to link their past service rights to their current employment.

19.3 Reconciliation of Present Value of the Scheme Liabilities

	2017/18 £'000	2018/19 £'000
Opening balance at 1 st April	22,399	23,840
Current Service Cost	985	924
Interest Cost on Defined Obligation	572	614
Contributions by Scheme Participants	289	268
<i>Remeasurement Gains and (Losses):</i>		
Actuarial Gains and (Losses) Arising on Liabilities – Demographic Assumptions	0	(978)
Actuarial Gains and (Losses) Arising on Liabilities – Financial Assumptions	448	1,460
Actuarial Gains and (Losses) Arising on Liabilities – Experience	114	36
Benefits Paid	(1,096)	(706)
Past Service Costs	129	95
Carried Forward at 31st March	23,840	25,553

19.4 Reconciliation of Fair Value of the Scheme Assets

	2017/18 £'000	2018/19 £'000
Opening balance at as at 1 st April	21,948	23,494
Interest Income	576	611
<i>Remeasurement Gains and (Losses)</i>		
The Return on Plan Assets, Excluding the Amount Included in the Net Interest Expense	530	1,726
Employer Contributions	564	461
Contributions by Scheme Participants	289	268
Benefits paid	(1,096)	(706)
Net increase in assets from disposals/acquisitions	683	0
Carried Forward as at 31st March	23,494	25,854

The expected return on scheme assets is determined by considering the expected returns available on the assets underlying the current investment policy. Expected yields on fixed interest investments are based on gross redemption yields as at the Balance Sheet date.

Expected returns on equity investments reflect long-term real rates of return experienced in the respective markets. The actual return on scheme assets in the year was a gain of £2,337k (£1,106k gain in 2017/18).

19.5 Scheme History

	2017/18 £'000	2018/19 £'000
Present Value of Defined Obligation	(23,840)	(25,553)
Fair Value of Plan Assets	23,494	25,854
Surplus / (Deficit)	(346)	301

The assets/liabilities show the underlying commitments that the Joint Committee has in the long run to pay retirement benefits. The total asset of £301k has a substantial impact on the net worth of the Joint Committee as recorded in the Balance Sheet.

The surplus on the local government scheme may be recovered in the form of reduced future service contributions.

19.6 Local Government Pension Scheme Assets

Local Government Pension Scheme Assets investments as at 31st December 2018 (full scheme not Central South Consortium element) are comprised as follows:

	Fair Value of Scheme Assets	
	2017/18 £'000	2018/19 £'000
UK Equities	657,668	345,524
Overseas Equities	1,775,137	1,726,196
UK Fixed Interest Gilts	274,407	407,756
UK Corporate Bonds	276,825	336,260
Overseas Government Bonds	2,735	25,109
Overseas Corporate Bonds	29,407	36,166
Property	175,043	221,127
Cash and net current assets	61,066	113,635
Total	3,252,288	3,211,773

19.7 Basis for Estimating Assets & Liabilities

Roll-forward of Assets

The valuation results from the last full valuation of the Fund (or results at the previous accounting date as appropriate) are adjusted to the accounting year-end allowing for:

- Investment returns, and
- Cash-flows including investment returns on those cashflows.

The asset value at the start of the accounting period is accumulated with the Fund investment return over the accounting period. Net cashflows are assumed to be paid half way through the period and accrue half of the Fund investment return over the period.

Roll-forward of Liabilities

The valuation results from the last full valuation of the Fund (or results at the previous accounting date as appropriate) are adjusted to allow for the later calculation date (by adding interest to the liabilities) and make allowance for changes in liabilities due to:

- The accrual of new benefits and the discharge of liabilities from the payment of benefits.
- The financial and demographic assumptions adopted at the year-end.
- The impact of any known experience affecting the liabilities, such as the impact of actual pension increases on pensions in payment and deferred benefits.
- If applicable, the impact of events which result in a change in the liability such as past service costs, settlements and curtailments.

The full valuation was based on funded benefits and the principal assumptions used by the actuary have been:

	31/03/18	31/03/19
Long-Term Expected Rate of Return on Assets in the Scheme (in line with the discount rate)	4.5%	4.5%
Mortality Assumptions:		
Longevity at 65 for current pensioners:		
Men	22.9	22.2
Women	25.0	24.1
Longevity at 65 for future pensioners:		
Men	25.1	23.9
Women	27.3	25.9
RPI Inflation	3.2%	3.3%
CPI Inflation	2.1%	2.2%
Rate of Increase in Salaries	3.35%	3.45%
Rate of Increase in Pensions	2.1%	2.2%
Rate for discounting scheme liabilities	2.6%	2.4%
Take-up of Option to Convert Annual Pension into Retirement Lump Sum:		
Post-2010 Service	80%	80%

Pre-2010 Service	80%	80%
------------------	-----	-----

The estimation of the defined benefit obligations is sensitive to the actuarial assumptions set out in the table above. The sensitivity analyses below have been determined based on reasonably possible changes of the assumptions occurring at the end of the reporting period and assumes for each change that the assumption analysed changes while all the other assumptions remain constant.

	Increase in Assumption £'000	Decrease in Assumption £'000
Longevity (Increase or Decrease in 1 Year)	826	(817)
Rate of Increase in Salaries (increase or decrease by 0.1%)	117	(116)
Rate of Increase in Pensions (increase or decrease by 0.1%)	390	(384)
Rate for Discounting Scheme Liabilities (increase or decrease by 0.1%)	(498)	508

19.8 Contributions for the Accounting Period ending 31st March 2020

The Employer's regular contributions to the Fund for the accounting period ending 31st March 2020 are estimated to be £343k (£415k as at 31st March 2019).

20.0 Retirement Benefits – Defined Contribution Scheme

Staff employed on Teachers terms and conditions are members of the Teachers' Pension Scheme. The scheme provides teachers with specified benefits upon their retirement and the Joint Committee contributes towards the costs by making contributions based upon a percentage of members' pensionable salary.

The Scheme is technically a defined benefit scheme. However, the Scheme is unfunded and the Department for Education uses a notional fund as the basis for calculating the employer's contribution rate paid by local authorities. The Council is not able to identify its share of underlying financial position and performance of the Scheme with sufficient reliability for accounting purposes. For the purposes of this Statement of Accounts, it is therefore accounted for on the same basis as a defined contribution scheme.

In 2018/19, the Joint Committee paid £73k to the Teachers' Pension Fund in respect of teachers' retirement benefits, representing 16.48% of pensionable pay (£66k was paid in 2017/18 representing 16.48% of pensionable pay). There were no contributions remaining payable at the year-end.

21.0 Contingent Liabilities

The Net Pensions Asset / Liability in the Balance Sheet does not include the potential impact of:

- McCloud judgement
- Cost management process
- GMP equalisation and indexation, beyond indexation for members reaching State Pension Age before 5th December 2018.

Legislation requires HM Treasury and the Scheme Advisory Board (SAB) to undertake periodic valuations to monitor the cost of the LGPS to ensure it remains sustainable and affordable. This is referred to as the “Cost Management Process”. HM Treasury and the SAB had paused their reviews following the “McCloud” judgement in the Court of Appeal which found that the transitional protection arrangements put in place when firefighters’ and judges’ pension schemes were reformed were age discriminatory. This potentially could have implications for other public sector schemes that were reformed around the same time (including the LGPS) and could potentially lead to members deemed to be discriminated against being compensated. The Government had appealed to the Supreme Court for permission to appeal this judgement which was denied on the 27th June 2019.

The matter will now be referred back to the Employment Tribunal for a remedy hearing. Once a Tribunal makes a finding on remedy, compensation will be awarded and the schemes amended as appropriate.

The Cost Management process will recommence taking into account the remedy and any scheme amendments. No allowance has been made in the disclosures for the outcome of this process.

On 26th October 2018, the High Court ruled in the case of Lloyds bank that equalisation for the effect of unequal Guaranteed Minimum Pensions (GMPs) is required. The ruling confirmed that trustees have a duty “to equalise benefits for men and women”. HM Treasury have stated that “public sector schemes already have a method to equalise GMP benefits, which is why we will not have to change our method as a result of this judgement”.

No amounts are recognised in the financial statements for the above as it is estimated that any additional liability will not have a material impact.

22.0 Events after the Balance Sheet Date

The draft, unaudited Statement of Accounts will be authorised for issue by the Director of Finance and Digital Services, as Chief Finance Officer, following approval by the Joint Committee. Events taking place after this date are not reflected in the financial statements or notes. Where events taking place before this date provide information about conditions existing at 31st March 2019, the figures in the financial statements and notes have been

adjusted in all materials respects to reflect the impact of this information. There are no events that took place after 31st March 2019 requiring disclosure providing information that is relevant to an understanding of the Central South Consortium's financial position.

23.0 Reconciliation of Comprehensive Income and Expenditure Account to Cash flow

2017/18 £'000		2018/19 £'000
316	(Surplus)/Deficit on the Provision of Services	741
(5,966)	(Increase)/Decrease in Creditors	2,369
(75)	Increase/(Decrease) in Debtors	(11,497)
0	Increase/(Decrease) in Inventories	(1)
(546)	IAS 19 Transactions	(561)
(6,271)	Cash (Inflow)/Outflow from Revenue Items	(8,949)

24.0 Officers' Remuneration

During 2018/19, the Consortium paid 89 employees on average every month (103 in 2017/18). Over the year, salary payments totalled £4,250k (excluding employer's national insurance and pension contributions) (£4,310k in 2017/18).

Under the Accounts and Audit (Wales) Regulations 2014, the Joint Committee must disclose in their accounts the number of employees (excluding specific senior employees who are shown in Note 24.1) whose remuneration in the year fell in each bracket of a scale in multiples of £5,000 commencing at £60,000 (excluding pension contributions). The disclosure includes redundancy payments.

The following salary payments were made within the categories specified:

Remuneration Band	2017/18			2018/19		
	No. of Employees			No. of Employees		
	At 31/03/18	Left in Year	Total	At 31/03/19	Left in Year	Total
£60,000 - £64,999	11	0	11	10	0	10
£65,000 - £69,999	4	0	4	6	1	7
£70,000 - £74,999	1	0	1	1	0	1
£75,000 - £79,999	0	0	0	0	0	0
£80,000 - £84,999	1	0	1	0	0	0
£85,000 - £89,999	0	0	0	1	0	1
£90,000 - £94,999	1	0	1	0	0	0
£95,000 - £99,999	0	0	0	0	0	0

£100,000 - £104,999	0	0	0	0	0	0
£105,000 - £109,999	0	0	0	0	0	0
£110,000 - £114,999	0	0	0	0	0	0
£115,000+	0	1	1	0	0	0
Total	18	1	19	18	1	19

24.1 Senior Officers

The following table sets out the remuneration for specific Senior Officers whose salary is less than £150k but greater than £60k. There are no Senior Officers whose salary is greater than £150k. Employer pension contributions and compensatory payment in relation to loss of employment are included.

Post Holder Information	2018/19				
	Salary	Taxable Benefits in Kind	Compensation for loss of employment	Employer's Pension Contributions	Total
	£'000	£'000	£'000	£'000	£'000
Managing Director (up to 31/12/2018)*	79	0	78	9	166
Acting Managing Director (from 1/01/2019) / Senior Lead – Business & Operations (up to 31/12/2018)*	90	0	0	10	100
Senior Lead – Standards & Improvement Planning	82	0	0	9	91
Temporary Senior Lead – Teaching & Learning Experiences*	81	0	0	0	81
Senior Lead – Strategy, Leadership & Workforce Reform (up to 18/11/2018)	42	0	0	4	46
Temporary Assistant Managing Director (from 1/01/2019)*	18	0	0	0	18

* During 2018/19 two post-holders left their positions: the Managing Director on 31st December 2018 and the Senior Lead – Strategy, Leadership & Workforce on 18th November 2018, and a review commenced to consider, amongst other things, the future senior management structure requirements of the Consortium. For an interim period (that will also relate to the 2019/20 financial year), temporary senior management arrangements have been put in place from 1st January 2019 in the form of an Acting Managing Director position (the appointment to which has been made from an existing Consortium post-holder i.e. Senior Lead – Business and Operations) and a Temporary Assistant Managing Director position created (the appointment to which has been made from one of the local authorities that comprise the Consortium).

The salary for the Director of Finance and Digital Services, who signs the accounts on page 14, is not included in this note as the post-holder is a senior officer of the Host Authority rather than the Consortium itself.

The comparative figures for 2017/18 are shown in the following table:

Post Holder Information	2017/18				
	Salary	Taxable Benefits in Kind	Compensation for loss of employment	Employer's Pension Contribution	Total
	£'000	£'000	£'000	£'000	£'000
Managing Director	104	0	0	13	117
Senior Officer – Business & Operations	66	0	0	8	74
Senior Lead – Standards & Improvement Planning (from 2/10/2017)	36	0	0	4	40
Senior Officer – Strategy, Leadership & Workforce Reform	64	0	0	7	71
Temporary Senior Officer – Teaching & Learning Experiences	114	0	0	0	114

25.0 Severance Costs

This note provides details of the cost of severance to the Consortium in respect of employees who have left the employment of the Consortium during the financial year (costs do not reflect the value of the severance received by

the individual as it includes pension strain). All costs are in line with the relevant and applicable scheme of termination and as required under relevant Pension Fund Regulations where applicable.

The number and costs (in bandings) of compulsory and other terminations are set out in the table below.

Severance Cost Band	Number of Compulsory Terminations		Number of Other Terminations		Total Number of Terminations		Total Severance Cost	
	£000s							
	17/18	18/19	17/18	18/19	17/18	18/19	17/18	18/19
£0 - £20,000	0	3	0	1	0	4	0	45
£20,001 - £40,000	0	1	0	1	0	2	0	58
£40,001 - £60,000	0	2	0	1	0	3	0	147
£60,001 - £80,000	0	0	0	0	0	0	0	0
£80,001 - £100,000	0	0	0	0	0	0	0	0
£100,001 - £150,000	0	0	0	0	0	0	0	0
£150,001 - £200,000	0	0	1	0	1	0	162	0
Total	0	6	1	3	1	9	162	250

26.0 Interest

Interest is accrued daily on the personal account balance due from Rhondda Cynon Taf CBC.

2017/18 £'000	2017/18 Interest rate %		2018/19 £'000	2018/19 Interest rate %
(2)	0.20	Interest on Personal Account Balance (Received) & Similar Income	(14)	0.46
(2)			(14)	

CENTRAL SOUTH CONSORTIUM**DRAFT ANNUAL GOVERNANCE STATEMENT 2018/19****1. SCOPE OF RESPONSIBILITY**

1.1 The Central South Consortium is a Joint Education Service commissioned by five Local Authorities namely:

- Bridgend CBC;
- Cardiff CBC;
- Merthyr Tydfil CBC;
- Rhondda Cynon Taf CBC; and
- Vale of Glamorgan CBC.

The responsibilities of the Central South Consortium combined, cover the needs of 391 schools and approximately 147,697 pupils in the region.

1.2 In January 2014, Central South Wales Challenge was launched with the aim of raising standards across all schools within the Region and to stimulate the sharing of expertise amongst schools and joint efforts to innovate to:

- Improve the performance of every school;
- Increase the numbers of good and excellent schools;
- Reduce the gap between high and low performing groups of learners; and
- Improve outcomes for vulnerable groups of pupils.

Subsequently the Central South Wales Challenge has developed and is summarised by the following strategies:

- School Improvement Groups (SIGs);
- School to school brokered support;
- Hubs and Pioneer Schools Programme; and
- Leadership & Peer Enquiry.

During 2018-19 this also included the development of the work of clusters.

1.3 Rhondda Cynon Taf County Borough Council is responsible for ensuring that its business and that of the Joint Education Committee, for which it has administrative responsibility, is conducted in accordance with the law and proper standards, and that public money is safeguarded and properly accounted for, and used economically, efficiently and effectively.

1.4 In discharging this overall responsibility, the Consortium is responsible for putting in place proper arrangements for the governance of its affairs and facilitating the effective exercise of its functions, which includes the arrangements for the management of risk.

- 1.5 The Annual Governance Statement of the Central South Consortium aims to provide an accurate representation of the governance arrangements in place for financial year ending 31st March 2019.

2. **THE PURPOSE OF THE GOVERNANCE FRAMEWORK**

- 2.1 The governance framework comprises the systems, processes and cultural values by which the Consortium is directed and controlled, and the activities through which it accounts to and engages with stakeholders. It enables the Consortium to monitor the achievement of its strategic objectives and to consider whether those objectives have led to the delivery of appropriate, cost-effective services.
- 2.2 The system of internal control is a significant part of that framework and is designed to manage the risk to a reasonable level. It cannot eliminate all risk of failure to achieve aims and objectives and can therefore only provide reasonable and not absolute assurance of effectiveness.
- 2.3 The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of the Consortium's priorities, to evaluate the likelihood and impact of those risks materialising, and to manage them efficiently, effectively and economically.
- 2.4 The Consortium has responsibility for conducting, at least annually, an assessment of its governance framework including the system of internal control. The assessment is informed by the work conducted by external agencies and internal arrangements, including performance management arrangements.
- 2.5 The following paragraphs summarise the overall governance framework and the system of internal control, which has been in place for the Central South Consortium for the year ended 31st March 2019 (and up to the date of approval of the 2018/19 Statement of Accounts).

3. **THE GOVERNANCE FRAMEWORK**

- 3.1 The Consortium has used the *Delivering Good Governance in Local Government: Framework (2016)* in compiling its Annual Governance Statement. The Framework comprises two Core Principles and five Supporting Principles:

Core principles

- Behaving with integrity, demonstrating strong commitment to ethical values and respecting the rule of law; and
- Ensuring openness and comprehensive stakeholder engagement.

Supporting Principles

- Defining outcomes in terms of sustainable economic, social and environmental benefits;

- Determining the interventions necessary to optimise the achievement of the intended outcomes;
 - Developing the entity's capacity, including the capability of its leadership and the individuals within it;
 - Managing risks and performance through robust internal control and strong public financial management; and
 - Implementing good practices in transparency, reporting and audit to deliver effective accountability.
- 3.2 The Core Principles permeate implementation of the Supporting Principles with the need for the Consortium to be committed to improving governance on a continual basis through a process of evaluation and review.
- 3.3 The Consortium has applied these principles to structure its Annual Governance Statement for financial year ending 31st March 2019 and to assess the arrangements in place.
- 3.4 The Consortium has a range of governance arrangements in place, in line with the Delivering Good Governance in Local Government: framework, many of which are set out in the Consortium's legal agreements. Table 1 provides examples of the key systems, processes and documents in place within the Consortium during 2018/19

Good Governance Principles	Examples of key systems, processes and documents in place within the Consortium
Behaving with integrity, demonstrating strong commitment to ethical values and respecting the rule of law	<ul style="list-style-type: none"> • Rules of Procedure – covering Council, Open Government, Access to Information, Budget and Policy Framework, Executive, Overview and Scrutiny, Officer Employment and Contract and Financial Procedure Rules. The rules set out arrangements to be followed by elected Councillors and Officers when conducting the Consortium's business with the aim of publicly demonstrating accountability and openness. • Whistle-blowing Policy – promoting the highest possible standards of service and setting out how workers can bring information about a wrongdoing to the attention of the Consortium. • Anti-fraud, Bribery & Corruption Strategy. • Gifts and hospitality Policy. • Comments, Compliments and Complaints – setting out how the Council / Consortium handles and responds to the feedback (complaints, compliments and comments). • Officer Guide. • HR Charter.
Ensuring Openness and comprehensive	<ul style="list-style-type: none"> • Forward plans for committee meetings together with the matters to be considered, where appropriate.

stakeholder engagement	
Defining outcomes in terms of sustainable economic, social and environmental benefits	<ul style="list-style-type: none"> • Performance Management Framework. • Business Plan and Operational Delivery Plans. • Quarterly Performance Reports to Joint Committee (including Risk Register up dates). • Risk Management Strategy. • Annual Revenue Budget Strategy. • Medium Term Financial Plan.
Determining the interventions necessary to optimise the achievement of the intended outcomes	<ul style="list-style-type: none"> • Scrutiny Committees. • Challenge and Review sessions with Welsh Government.
Developing the entity's capacity, including the capability of its leadership and the individuals within it	<ul style="list-style-type: none"> • Business Plan & Outcomes Framework • HR Charter. • Schemes of Delegation. • Self-evaluation Report. • Outcomes Framework Progress Report.
Managing risks and performance through robust internal control and strong public financial management	<ul style="list-style-type: none"> • Risk Management Strategy. • Quarterly Performance Report (including Risk Register up dates). • An Internal Audit function. • Budget and Policy Framework Procedure Rules and Contract and Financial Procedure Rules. • Medium Term Financial Plan.
Implementing good practices in transparency, reporting and audit to deliver effective accountability	<ul style="list-style-type: none"> • Statement of Accounts. • Annual Governance Statement. • Production of reports on key areas of business. • Internal Audit.

3.5 Legal Agreement

On the 20th April 2015 all parties entered into and signed a revised legal agreement which superseded all previous legal agreements between the Partners. This agreement consolidated the legal arrangements relevant to the Central South Consortium into one Agreement. From this point forward within the Annual Governance Statement, reference will be made to the 'Legal Agreement'.

3.5.1 The Legal Agreement for the Joint Education Service provides the governance framework within which the Service operates and allocates responsibility and accountability, as follows:

- The Host Authority;
- The Directors' Steering Group;
- The Advisory Board;
- Operational Management Group;
- Central South Consortium Joint Education Committee; and
- Financial Management.

3.6 The Host Authority

The Legal Agreement formally assigns Rhondda Cynon Taf County Borough Council as the Host Authority for the Central South Consortium. Rhondda Cynon Taf County Borough Council provides all support services (save for the day to day administration undertaken by staff in accordance with their duties) required, including but not limited to:

- Financial (Section 151 Officer as defined by section 151 of the Local Government Act 1972, Accounts, Payroll, Creditors, Debtors, Insurance);
- Human Resources;
- Health & Safety;
- Legal;
- ICT;
- Estates;
- ICT;
- Internal Audit; and
- Procurement.

The costs of which are charged to the Central South Consortium Joint Education Committee through Service Level Agreements.

- 3.7 The Constitution of Rhondda Cynon Taf County Borough Council, which has the financial stewardship of the Central South Consortium, allocates functions and responsibility within the Authority. It also regulates the behaviour of individuals (Members & Officers) and groups through codes of conduct, protocols and rules of procedure. All functions undertaken by the Central South Consortium should be done so in accordance with all relevant Policies and Procedure Rules of Rhondda Cynon Taf County Borough Council.

3.8 Officer Conduct

To ensure a consistent approach to working practices and processes, all officers are subject to the terms and conditions of employment (which are based on Rhondda Cynon Taf County Borough Council's operating terms and conditions) as follows:

- Staff appointed to undertake responsibilities on behalf of the Central South Consortium since October 2012, are employed / contracted on the standard terms and conditions of employment of the Host.

- Staff appointed who were previously employed by any of the five partner local authorities prior to October 2012, were upon appointment transferred onto the standard terms and conditions of the Host or if matched to a role, given the option if they so wished to retain the terms and conditions of their home authority.

Regardless of which terms and conditions officers are employed upon, all officers are subject to a common set of operating Employment Policies based on the Host's operating policies and procedures.

4. **ASSESSING THE CONSORTIUM'S GOVERNANCE ARRANGEMENTS**

4.1 In line with the Core and Supporting Principles of the Framework, the approach taken to assess the Consortium's arrangements has been to:

- Set out a brief description of the arrangements and procedures in place together with the key outcomes the Consortium is aiming to achieve;
- Examine and document the main activities that have taken place around these areas, taking account of supporting evidence from the Consortium's internal processes and Wales Audit Office reports published on the Consortium;
- Form a view on the extent to which the activities comply with the procedures in place; and
- Make proposals for improvement, where appropriate, together with recommended timescales for implementation and responsible officers.

4.2 The assessment of the Consortium's governance arrangements is set out in Section 5.

5. **ASSESSMENT OF GOVERNANCE ARRANGEMENTS**

5.1 **PROGRESS MADE TO IMPLEMENT RECOMMENDATIONS REPORTED IN THE 2017/18 ANNUAL GOVERNANCE STATEMENT**

The 2017/18 Annual Governance Statement made 9 recommendations. An update on progress was reported to the Consortium's Joint Committee on 19 December 2018 and following consideration the Committee RESOLVED: *to note the progress that has been made to date in implementing the proposals for improvement.*

As at 31st March 2019:

- 6 recommendations had been fully completed; and

- 3 recommendations are in progress and will be completed during 2019-20.

5.1.1 It is considered that sufficient progress has been made in delivering the 2018/19 proposals for improvement with the requirement for further work to be completed in 2019/20. A detailed position statement is set out at Appendix A.

5.2 **BEHAVING WITH INTEGRITY, DEMONSTRATING STRONG COMMITMENT TO ETHICAL VALUES, AND RESPECTING THE RULE OF LAW**

Behaving with integrity

5.2.1 The Consortium follows the Host Authority Constitution which sets down how it should operate, how decisions need to be made and the procedures to be followed to ensure they are efficient, transparent and available to local people. Within the Constitution there are a number of [Rules](#)⁵ and [Protocols](#)⁶ that aim to ensure both elected Councillors and employees behave with integrity.

5.2.2 The Consortium has put in place procedures to be followed by the Joint Education Committee when conducting meetings and making decisions during the year to publicly demonstrate an accountable, open and honest approach. This has included considering the accuracy of 'meeting minutes'⁷; recording declarations of personal interest; publishing reports on RCT's website five working days prior to meetings taking place; making decisions based on evidenced based reports; and publishing the minutes of meetings. A review of a sample of Joint Education Committee meetings during the year revealed that the above mentioned procedures had been followed.

Consortium employees

5.2.3 The CSC Legal Agreement outlines the role of Rhondda Cynon Taf County Borough Council (RCT) as the host authority. As part of this agreement, the Central South Consortium adopts the policies of RCT including an Officer Code of Conduct that has been used to create an easy to understand 'Basic Rules – A Guide for Employees' and includes information in relation to, amongst other things, expected behaviour, use of social media, appearance and attendance. The guide is available on-line for all employees.

5.2.4 All officers who started employment with the Central South Consortium were provided with a local induction and an Individual Performance Review was in place to support the personal development of officers. The overall arrangements are supported by the Human Resources Service within RCT and it was noted that progress updates were reported to SLT to ensure reviews were being undertaken on a timely basis.

⁵ Rules – for example, Financial and Contract Procedure Rules

⁶ Protocols – for example, Gifts and Hospitality Policy

⁷ Meeting minutes – a formal and agreed record of the events that took place at each meeting.

Arrangements in place to tackle potential misappropriation

- 5.2.5 [In the event that an officer decides to operate outside of the intended terms and conditions of employment, arrangements were in place for officers to “blow the whistle” through the Consortium’s Whistleblowing Policy & Procedure.](#)
- 5.2.6 In addition to the Whistleblowing arrangements, there were arrangements in place to tackle potential [fraud, bribery and corruption](#).
- 5.2.7 RCT CBC Audit Committee has overall responsibility for overseeing the governance arrangements in place in respect of whistleblowing and tackling potential fraud, bribery and corruption. Key reports received by Audit Committee during the year in respect of these arrangements were:
- [5th November 2018](#) - *Anti-Fraud, Bribery & Corruption Interim Update, including an overview of the National Fraud Initiative.*
 - [4th February 2019](#) - *Staff Survey 2018*
 - [25th March 2019](#) - two reports were presented to the RCT CBC Committee (in relation to governance arrangements):
 - [Whistleblowing Annual Report 2018/19](#); and
 - [Anti-Fraud, Bribery & Corruption Annual Report 2018/19](#).
- 5.2.8 Both reports (presented at the 25th March 2019 meeting) set out the governance arrangements in place in respect of tackling potential misappropriation and summarised the work delivered during the 2018/19 financial year. The reports also included a forward plan of targeted activity for 2019/20 that was consistent with the outcomes of the staff consultation exercise undertaken between November 2018 - December 2018 and the feedback received from Audit Committee at its meeting held on 4th February 2019.
- 5.2.9 Based on the activities undertaken to oversee the areas of whistleblowing and anti-fraud together with the work delivered to investigate, tackle and help prevent such occurrences materialising, it is concluded that the overall arrangements in place are sufficient.
- 5.2.10 Gifts and Hospitality Policy - the Consortium has a Gifts and Hospitality Policy and arrangements were in place, via registers, to record gifts and hospitality in line with the Policy.

Policies and Registers

A review of the Policies and Registers in place during 2018/19 identified the following:

- Progress has been made in raising awareness and understanding of Council Policies and Strategies, and all policies are adopted by the Consortium. This level of awareness and understanding will be incorporated within the revised induction arrangements for new staff within the Consortium.

Proposal for Improvement

- 5.2.11 Policies and Strategies – Review the HR Charter and other Central South Consortium specific documentation to ensure this includes the recommendations from the revised induction arrangements published by RCT.

Demonstrating strong commitment to ethical values

- 5.2.12 Ethical Values: Consortium employees - the Consortium has described what excellent behaviour looks like for each type of job, for example, '*always treat people with respect*', and this information is used to test candidates suitability for jobs at interview and is used to inform discussions managers have with their staff as part of their development.

The Council's supply chains

The Welsh Government has issued a voluntary 'Code of Practice: Ethical Employment in Supply Chains'. The Code of Practice aims to support the development of more ethical supply chains to deliver contracts for the Welsh public sector and third sector organisations in receipt of public funds. Work has taken place in RCTCBC during 2018/19 to formalise the necessary arrangements that will enable the Consortium to demonstrate conformance with the 12 Principles contained within the Code. As a result of the work delivered during 2018/19, an updated Ethical Procurement Strategy will be reported to RCT CBC scrutiny during the 2019/20 Municipal Year. Once the Strategy has been approved, there will be a requirement to produce a report for scrutiny each year, of which the Consortium will be included.

Respecting the rule of law

- 5.2.13 The Managing Director position leads the Consortium's officers and chairs the Senior Leadership Team. During 2018/19, the Senior Leadership Team comprised, in addition to other key posts, the substantive senior management roles of Senior Lead Standards & Improvement Planning, Senior Lead Teaching & Learning Experiences, Senior Lead Leadership, Strategy & Workforce Reform and Senior Lead Business & Operations.

- 5.2.14 With effect from 1st January 2019, the Chief Executives agreed to the appointment of an Acting Managing Director following the previous Managing Director leaving the Consortium.

Proposal for Improvement

- 5.2.15 Staff survey - using the RCT CBC staff survey results (around whistle-blowing and anti-fraud, bribery and corruption), RCTCBC will deliver a targeted programme of awareness raising to those service areas identified as requiring support. A specific session will be arranged for Central South Consortium staff.

5.3 ENSURING OPENNESS AND COMPREHENSIVE STAKEHOLDER ENGAGEMENT

Openness

- 5.3.1 Members of the Joint Education Committee are governed by the Code of Conduct of their relevant Council. The Codes of Conduct for Councillors and employees within the Constitution of the Host Authority are built on the principles of openness, transparency and honesty.

General Data Protection Regulation

The General Data Protection Regulation (GDPR) came into force on the 25th May 2018. The Consortium took steps to demonstrate accountability and transparency when handling and processing personal and sensitive information that it holds in respect of individuals by:

- The Consortium adopted the updated Data Protection Policy within RCT CBC.
- Formally recording the lawful basis upon which data / information is processed within suites of documents called Data Protection Registers.
- Establishing 'Privacy Notices' that are available on the Consortium's website setting out how it intends to use information and how it will deliver its services and statutory responsibilities.
- Providing elected Members with an update report on progress around implementing the requirements of GDPR on 14 June 2018.

It is considered that the publication of this information supports the Consortium in complying with the GDPR and demonstrates openness and transparency when dealing with its customers.

Freedom of Information

The Consortium operated a Freedom of Information (FOI) Act 2000 publication scheme in accordance with legislative requirements. During 2018/19 the Consortium received 4 FOI requests and these will be reported to Joint Committee on 21 May 2019.

Planning ahead

- 5.3.2 The Consortium consulted with stakeholders on its vision and priorities for 2019/20 and set these out in a document called 'Business Plan 2019/20'; this Plan was agreed by Joint Education Committee on 28th March 2019.
- 5.3.3 Looking ahead, it is likely that real term reductions in public sector funding levels will continue over the medium term. In recent years, the Consortium's funding has had a 5% cut in 2017/18, a 2% cut in 2018/19 with a further 5% cut in 2019/20. Within this challenging context, further reductions to core funding will necessitate the Consortium to consider the sustainability of the current operating module.

Openness – Forward work programmes

The Consortium has in place a forward work plan of Committee meetings together with the matters to be considered, where appropriate and the 14 June 2018 Joint Committee meeting agreed and published a calendar of meetings for 2018/19 municipal year.

Decision making and scrutiny of decisions made

- 5.3.4 The Joint Education Committee agreed the Consortium Business Plan, including the core budget and the budget for the Regional Consortia School Improvement Grant, following scrutiny of the Consortium's self-evaluation and identification of improvement priorities.
- 5.3.5 The Joint Education Committee is one of the main decision making bodies within the Consortium and throughout 2018/19 received 30 reports, 26 of which were made publicly available prior to the meetings and four were excluded from the press / public on the grounds that the items of business involved the likely disclosure of exempt information.
- 5.3.6 Key decisions were also taken by the Directors of Education from each of the local authorities at the Director Steering Group meetings.
- 5.3.7 Based on the above information it is considered that the decision making arrangements that operated during 2018/19 were open and transparent, and compliant with the Consortium's Legal Agreement.

- 5.3.8 Finally, a review of a sample of Joint Education Committee Reports for 2018/19 has confirmed that a consistent format was used.

Engagement with stakeholders

- 5.3.9 **The Advisory Board** - The purpose of the Advisory Board is to support the Managing Director in ensuring that the strategies of the Central South Consortium align themselves with the needs of all Parties to raise educational standards.

The membership, decision making process, meetings and the terms of reference for the Advisory Board are documented within Schedule 2 of the Legal Agreement.

Directors' Steering Group – The Directors' Steering Group comprises the Directors of Education from each of the five local authorities comprising the Central South Consortium. This group is responsible for delegated decision making on behalf of each local authority.

The membership, decision making process, meetings and the terms of reference for the Director's Steering Group are documented within Schedule 2 of the Legal Agreement.

Directors and Headteacher representatives from the Delegate Head Teacher Group identified during 2018/19 the need to include Headteachers within the overall Governance model of the Central South Consortium as part of a school-led self-improving system. Although some progress has been made in this area, the Consortium is awaiting the outcomes of the review of the National Model to ensure any recommended revisions to the governance model align with the requirements of the Revised National Model.

Senior Leadership Group - The Group comprises the senior management team of the Central South Consortium as well as Senior Challenge Advisers for each local authority. Senior officers with strategic responsibilities are also part of the leadership group. The objective of the group is to deliver school improvement activities with the aim of raising educational standards.

The membership, decision making process, meetings and the terms of reference for all groups are documented within Schedule 3 of the Legal Agreement.

Central South Consortium Joint Education Service Joint Committee

The Central South Consortium Joint Education Committee comprises of one elected Member from each Council and one officer representative with responsibility for Education from each Council.

The Joint Education Committee has the powers of each Council with reference to the provision of a Joint Education Service and its performance as set out in the Legal Agreement and guided by the Welsh Government's 'National Model for Regional working'.

The purpose of the Joint Education Committee is to be responsible for the decision making, approval of the business plan, monitoring and accountability and financial reporting of the Central South Consortium arrangements in line with its own business plan.

The membership, decision making process, meetings and the terms of reference for the Joint Education Committee are documented within Schedule 4 of the Legal Agreement.

- 5.3.10 There were a broad range of communication methods on offer to encourage stakeholders to express their views. This included social media, focus group discussions with strategy groups as well as an annual survey of schools.

Proposal for improvement

- 5.3.11 Review the overall governance structure for the Consortium to ensure increased engagement in the decision making process from headteachers across the region in line with the requirements of the revised National Model for Regional Working when published and the recommendations from Joint Committee following the ISOS review

5.4 DEFINING OUTCOMES IN TERMS OF SUSTAINABLE ECONOMIC, SOCIAL, AND ENVIRONMENTAL BENEFITS

Defining outcomes

- 5.4.1 The Consortium's 'Business Plan 2018-2019', as approved by Joint Education Committee on the 15th March 2018, identified four improvement priorities that match with the enabling objectives of the National Mission:-
- *To develop a high-quality education profession;*
 - *To develop inspirational leaders and to facilitate them working collaboratively to raise standards;*
 - *To develop strong and inclusive schools that are committed to excellence and wellbeing; and*
 - *To deliver robust assessment, evaluation and accountability processes that support a self-improving system.*
- 5.4.2 The Consortium's Revenue Budget was approved at the 17th December 2017 Joint Committee meeting, recognising the importance of aligning resources in line with business plan priorities.
- 5.4.3 Following approval of the Business Plan and Revenue Budget, Operational Plans were put in place for each priority, in line with resources available, that detailed what outcomes were being aimed for, the actions to be delivered with timescales for delivery and performance indicators.

- 5.4.4 A review of performance indicator targets included within the Business Plan identified that there is a clear ambition for the Consortium to improve in its priority areas, and where performance is comparable with others, the ambition is for the Consortium to be either as good as or better than the Welsh average by 2020.
- 5.4.5 Throughout 2018/19 action plan progress updates have been made public through Joint Education Committee meetings that also contain information on financial performance, strategic risks and investment linked to Business Plan priorities. Monitoring arrangements have been reviewed and simplified with impact reviews embedded into the monitoring cycle.

The Outcomes Framework and progress with the Business Plan are also monitored by Welsh Government during the Challenge and Review Sessions on 21 June 2018 and 7 November 2018. During 2018/19, 97% of the Consortium's Business Plan was funded from Welsh Government Awards of Funding. The Medium Term financial plan was presented to Joint committee on 13 September 2018 and 8 November 2018.

Proposal for Improvement

- 5.4.6 Build on the medium term planning work undertaken during 2018/19 to ensure resources continue to be allocated / categorised over Business Plan priorities to demonstrate or otherwise the prioritisation of resources. Proposals for revisions to service delivery will be discussed with Chief Executives and Directors in light of any published revisions to the National Model for Regional Working and in light of any recommendations agreed by Joint Committee following the ISOS review

Consideration will also be given to whether the business planning cycle can be more closely aligned to the budget setting process within Welsh Government.

5.5 **DETERMINING THE INTERVENTIONS NECESSARY TO OPTIMISE THE ACHIEVEMENT OF THE INTENDED OUTCOMES**

Determining and planning interventions

- 5.5.1 The Consortium's Legal Agreement lays down the key requirements to be followed when setting its priorities, reporting the extent of progress made in priority areas and also the financial planning and management arrangements that support this. These include the requirement to:
- Agree the draft School Improvement Service annual revenue budget by the 31st December prior to the start of the financial year and submit to each of the Parties for approval with the business plan to be agreed by the 1st February; and

- Publish financial and performance progress updates on a termly basis during the year, which will include explanations of any variances against the profiled budget.

5.5.2 When the above requirements were reviewed for the 2018/19 financial year:

- Performance Reports were presented to the Joint Education Committee and the Local Authority Scrutiny Committees during the year, with performance reports also presented to the Minister as part of the Challenge and Review meetings. A review of information reported during the year identified that at each Joint Education Committee meeting, members were provided with updates on financial performance; progress against Business Plan priorities; and strategic risks. With specific regard to financial performance, Business Plan priority and strategic risk updates, exceptions were highlighted, explained and the corrective action to be taken included within reports.

5.5.3 Based on the above, it is considered that the information published during the year would provide opportunity for stakeholders to understand the Consortium's performance and hold it to account.

Optimising achievement of intended outcomes

5.5.4 The Consortium's Business Plan sets out how the 2% cut to the core budget was managed.

5.5.5 With this context in mind, the Consortium took steps to plan the allocation of resources and put in place arrangements to maximise its impact.

The allocation of resources

5.5.6 The Consortium's 2018/19 Revenue Budget Setting Report (5th December 2017) set out how the total saving requirement of 2% would be delivered.

Maximising impact

5.5.7 In 2018-2019^[1], Welsh Government ceased the publication of any information related to the performance of Foundation Phase, Key Stage 2, Key Stage 3 and Welsh National Tests below the National level. As a consequence of this change, information relating to the performance of Local Authorities and Regional Consortia is no longer in the public domain and as such is removed from inclusion in this section of the report.

Please note that the definition of the performance measure for Key Stage 4 Science changed in the most recent academic year and therefore direct comparisons to data for previous years are not valid.

^[1] All performance measures are as reported in the Summer Term 2018. (Academic Year 2017/18)

At KS4, with the exception of Science (please see above) all performance measures increased during the most recent academic year. The L2+ threshold for the Consortium increased by 3.1pp and now stands at 57.6%. All 5 LAs in the region saw an increase in the most recent year, with improvements ranging between 0.3pp and 5.9pp.

The gap in performance at KS4 between eFSM and non eFSM pupils in the region has increased for all performance measures, with the exception of Level 2 English, in the most recent year. Level 2 Threshold including English, Welsh and Mathematics has seen an increase in the gap in performance in the most recent year, however, this is seen against increasing performance for both groups of pupils, but non eFSM pupils have improved at a faster rate in the most recent year which has resulted in an increase of the gap. The National gap in performance seen for this performance measure is narrower than that for the region.

There is a decrease in the number of schools where less than 40% and less than 50% of pupils achieve the level 2+ threshold, compared to the previous year. The region has not yet achieved its ambition of reducing this to zero (40% or less).

5.5.8 The individual Local Authority scrutiny committees have provided review and challenge on performance results during the year, either through their own work programme arrangements or as a result of in-year performance exceptions being scrutinised in more detail.

5.5.9 A co-ordinated scrutiny group consisting of all five local authority scrutiny chairs has provided review and challenge on performance and other areas of interest identified by Members.

5.6 **DEVELOPING THE ENTITY'S CAPACITY, INCLUDING THE CAPABILITY OF ITS LEADERSHIP AND THE INDIVIDUALS WITHIN IT**

Developing the entity's capacity

5.6.1 The Consortium aims to ensure that staff have the skills, knowledge and capacity they need to discharge their responsibilities and recognises the value of well-trained and competent people in effective service delivery.

The Self Evaluation report assessed the Consortium's current position and areas for improvement. This evaluation is incorporated into service level planning processes as well as ensuring alignment with national and local authority priorities.

Effectively managing the workforce – the Consortium has been required to manage reductions in staff numbers over the past few years as a result of on-going reductions in funding and at the same time:

- Continued to deliver improved performance results in priority areas (see section 5.5.7);
- Is operating a system of agile working arrangements that aims to take advantage of digital technology to help the Consortium to work in new and different ways to meet school needs, reduce costs and increase productivity. During 2018/19 the Consortium invested in further digitisation to further support improvement in productivity, work life balance and utilisation of space within the organisation. During this time the Consortium also relocated from Ty Dysgu to the Valleys Innovation Centre in order to promote more agile working and reduced conference facilities; and
- Alignment with the RCT digital strategy.

5.7 **Developing the capability of the entity’s leadership and other individuals**

5.7.1 The Consortium’s Legal Agreement, sets out the responsibilities of the Managing Director, the Joint Education Committee and Advisory Group (Schedule 2). A review of a sample of delegated decisions made during the year confirmed that decisions were approved by the designated Joint Education Committee members and employees.

Developing the capabilities of councillors

5.7.2 During 2018/19 there was evidence to confirm that Councillors development needs were supported through the provision of local authority training; it was noted that the training provided related primarily to the roles of Councillors within their host authorities rather than specifically in relation to the Central South Consortium. A programme of events across the region was undertaken during May 2018 on the role and work of the Consortium to elected members in each of the local authorities.

Developing the capabilities of employees

5.7.3 The Consortium is also committed to staff development, in line with business needs, to help ensure it has a ‘fit for purpose’ workforce. During the year this has included staff induction sessions, Leadership and Middle Management Development Programmes, Staff Briefings and a range of operational training such as Curriculum for Wales, National Mission and Professional Teaching and Learning Standards, Schools as Learning Organisations and the National Professional Learning Framework. Staff development has been supported through induction sessions, RCT Manager Briefings and a range of operational training such as safeguarding, PREVENT, information management and Wellbeing.

Proposal for Improvement

5.7.4 Build on the programme of training and support for elected Members to support an understanding of the changes to performance measures and the information that will be available to scrutiny groups in light of these changes

5.8 MANAGING RISKS AND PERFORMANCE THROUGH ROBUST INTERNAL CONTROL AND STRONG PUBLIC FINANCIAL MANAGEMENT

Managing risk

5.8.1 During 2018/19, the Consortium continued with the half termly updating of its risk change template in line with its business plan monitoring and risk policies. This information was presented to the Senior Leadership Team for approval in readiness for the new academic year.

5.8.2 This risk change template is updated by all risk owners and then presented for review by the Senior Leadership Team. This is included within the Central South Consortium dashboard on a half termly basis. Following on from this it is issued to both Directors and Joint Committee meetings for final review. During the spring term the risk change template was presented to Directors on the 8th March 2019 and Joint Committee on the 28th March 2019. Once this process is completed the risk register is finalised.

New risks were incorporated into the register during the year. For example, the Consortium recognised GDPR could be a potential risk to its day to day operations therefore, immediately added it as an action and marked as a medium risk in the Risk Register.

Proposal for Improvement

5.8.3 The Consortium's risk policy has been improved with respect to the ownership of risks for the Consortium aligning in a more focussed, strategic way with the business planning approach and drive team leads. This has resulted in a reduction in the number of risks assigned to the Managing Director role. Moving into the 2019/20 business planning window, the reporting of risk will become more focussed, building on the proposal from Directors to remove the need to report on risks considered of low likelihood and impact. This will ensure that the risk change template will focus on risks considered, medium, high or critical.

Managing performance

- 5.8.4 The 'Determining and planning interventions' section (5.5.1) of this Annual Governance Statement provides an overview of the Consortium's Performance Management arrangements. Performance at strategic level is driven and measured through the Consortium's drive teams. Six drive teams have been established to ensure the effective delivery and impact of the priority plans aligned to the 2019/20 Central South Consortium business plan.

Robust internal control

- 5.8.5 The membership and meeting frequency of the Consortium's Joint Education Committee during 2018/19 was in line with the Consortium's Legal Agreement.

Internal Audit

The Council's Head of Internal Audit presented the Internal Audit Annual Report 2018/19 to Audit Committee on 25th March 2019 setting out the work delivered by Internal Audit over this period. Based on the information provided to Audit Committee during the year, it concluded that '*...the overall system of internal control within the Council operated effectively during 2018/19 with no areas identified for improvement.*'

Managing data

- 5.8.6 An Information Management Plan is in place in RCT CBC that sets out the framework, including legal requirements, for information management within the Consortium. This work has been reviewed to ensure compliance with new GDPR regulations.
- 5.8.7 A review of arrangements in place during 2018/19 identified that they were in line with laid down requirements because:
- Key responsibilities were formally designated within the Consortium: The Consortium's designated Senior Information Management Risk Officer (SIRO) is the Managing Director, there was an Information Management & Data Protection Act Officer within the host authority who reports to the Head of Information Technology;
 - An Information Management Board was in operation in RCT CBC, Chaired by the SIRO, with the Board being supported by an Information Management Working Group;
 - Information was available on the RCT Council website in respect of Data Protection and Freedom of Information, and had in place a [Publication Scheme](#) (which has been adopted by the Consortium) in accordance

with the Council's responsibilities under the Freedom of Information Act 2000;

- A review of the Information Sharing Protocols (ISP) were completed in 2018/19 to ensure the safe and appropriate sharing of personal information between the Consortium and other organisations. This has been published on the Welsh Accord on the Sharing Personal Information (WASPI) website. The ISP will be reviewed during 2019/20; and
- The Host Authority continued to secure its annual accreditation to the Public Service Network (PSN) in September 2018 i.e. The 'PSN' is the Council's connection to the wider public sector network (Council to Council, Council to Government e.g. Department for Work and Pensions) to enable the Council to communicate and share data securely across all public bodies.

5.8.8 General Data Protection Regulation (GDPR)

In addition to the normal business of the Information Management requirements placed upon the Consortium, the General Data Protection Regulation (Regulation (EU) 2016/679) came into effect on 25th May 2018.

The GDPR is a regulation intended to strengthen and unify data protection for all individuals within the European Union (EU). The primary objectives of the GDPR are to give individuals greater control of their personal data and to simplify the regulatory environment. The GDPR replaces the Data Protection Directive 1995 (under which the UK Data Protection Act 1998 was made).

A Report was presented to Senior Leadership Team at the meeting held on 14 May 2018 providing an overview of the preparatory work being undertaken in readiness for the 25th May 2018. Following on from this an internal group has met regularly made up of leads from varying teams within the Consortium. The group has developed relevant policy papers and refined processes and procedures to ensure GDPR compliance, working closely with RCT CBC Information Management team. A further report on progress will be reported to the Joint Committee in the summer term 2019.

Proposal for Improvement

5.8.9 The Consortium should report on a periodic basis, for example annually, its work and performance around Information Management and provide opportunity for review and scrutiny by the Joint Education Committee. This would include:

- SIRO schedule should be agreed with RCT CBC;

- Update all General Protection registers;
- Update the Information Sharing Protocols; and
- Update all related data retention policies.

Strong public financial management

5.8.10 Schedule 5 of the Legal Agreement provides the framework within which the finances of the Joint Education Service operate. The Financial Protocol provides the financial framework and relationship between the Parties (the Councils), the Host and the Central South Consortium. The following areas of business are documented in the Legal Agreement

- General Principles
- Contributions and charging mechanisms;
- Payment arrangements;
- Budgetary control & monitoring;
- Capital Expenditure & long term contracts;
- Annual Accounts & Audit; and
- Financial insolvency.

5.8.11 The Legal Agreement requires the Joint Education Committee to hold at least termly meetings throughout the year. Standard agenda items include a report from the Treasurer.

5.8.12 Rhondda Cynon Taf County Borough Council's Financial Procedure Rules provide guidance in relation to all financial matters. The Central South Consortium has adopted Rhondda Cynon Taf's Financial & Contract Procedure Rules – as confirmed in Section 17 (Schedule 4) of the Legal Agreement:

“Rules and Procedure

For the avoidance of doubt the Central South Consortium Joint Education Committee shall, where relevant and subject to the provisions of this Agreement, operate in accordance with the Host's schemes of delegation, Rules of Procedure and policies from time to time.”

5.8.13 The Wales Audit Office audits the Central South Consortium's annual statement of accounts.

5.8.14 The Central South Consortium's financial and operational performance is monitored and scrutinised by the Joint Education Committee

The Joint Education Committee receives reports from:

- The Treasurer;
- The Managing Director; and
- Officers, relevant to the operations and governance of the organisation.

5.8.15 During 2018/19 the role of the Chief Financial Officer at Rhondda Cynon Taf County Borough Council was compliant with the principles of the CIPFA Statement – Role of the Chief Financial Officer in Local Government 2010.

5.8.16 **Internal Audit**

During 2018/19 Internal Audit reviewed one core financial system of the Central South Consortium Joint Education Service (in line with the agreed Internal Audit Annual Plan) and concluded there to be no material weaknesses.

5.8.17 **External Audit**

The 2017/18 statement of accounts were audited by the WAO (the WAO issuing an unqualified audit report on the financial statements) and were approved at the meeting of the Joint Education Committee on 13th September 2018.

5.8.18 The Consortium has publicly demonstrated its commitment to strong and responsible financial planning and management, and has supported this through the delivery of sound financial performance during a period of reducing budgets. This is because:

- The Consortium has adopted a suite of protocols supporting strong financial planning and management, for example, 'Financial Procedure Rules' and 'Contract Procedure Rules', that were complied with during the year;

The Consortium set a Gross Revenue Budget in December 2017 for the financial year 2018/19 of £4,128,988, thus representing a 2% cut from the previous year.

- Financial performance results were publicly reported every term during the year and scrutinised by the Joint Education Committee. The latest financial performance results, for the period April 2018 to March 2019, show a £1k underspend further to earmarking £24k for 2019-20 to support on-going remodelling of the Service.
- The Consortium has kept its finances under on-going review throughout 2018/19 and was able to pay a contribution towards redundancy costs in year. The balance and prior year balances were funded by Local Authority contributions in line with the agreement made at the Joint Education Committee meeting on the 15th March 2018 to accelerate the payback period for redundancy costs.
- The Consortium is financially stable with General Reserve balances increasing slightly from £136k to £137k (subject to audit); having a track record over a number of years of setting and delivering balanced revenue

budgets; and having 'clean bills of health' on its year end accounts when audited by the Wales Audit Office.

- 5.8.19 The latest Wales Audit Office report 'Audit of Financial Statements Report and Management Letter' reported to Joint Education Committee on 13th September 2018 concluded that the accounting statements and related notes:
- *Give a true and fair view of the financial position of the Central South Consortium Joint Education Service as at 31 March 2018; and*
 - *Have been properly prepared in accordance with the Code of Practice on Local Authority Accounting in the United Kingdom 2017-18.*

- 5.8.20 The 13th September 2018 Wales Audit Office report did not make any recommendations to be addressed by Central South Consortium and the Host Authority.

5.9 **IMPLEMENTING GOOD PRACTICES IN TRANSPARENCY, REPORTING, AND AUDIT TO DELIVER EFFECTIVE ACCOUNTABILITY**

Implementing good practice in transparency and reporting

- 5.9.1 The Consortium has implemented an open and consistent approach to reporting its business, as set out in sections 5.4 and 5.5 of this Annual Governance Statement, with the aim of helping to ensure information is understandable to stakeholders and that they have the opportunity to challenge the Consortium's performance, plans and decisions.

- 5.9.2 A review of a sample of information reported to the Joint Education Committee has revealed that:

- Annual Reports and Plans are reported publicly, providing an overview of performance, for example, the Council's audited Statement of Accounts 2017/18 reported and approved by Joint Education Committee on 13th September 2018 in line with the statutory timeframe; and
- Use is made of electronic links within reports to provide the reader with more detailed information should they require it; and
- The minutes of meetings confirm that designated officers attend each meeting to orally present reports and answer questions, and a number of occasions were noted where updates were delivered via presentations, for example, using slides.

Assurance and effective accountability

Internal Audit

- 5.9.3 As referred to earlier, during 2018-19, Internal Audit undertook one review of the Central South Consortium (i.e. the core financial system – General Ledger) with this area being identified as low risk. The findings will be reported to the Joint Committee on 21 May 2019. The Joint Committee will be requested to determine whether there are any matters of governance or an internal control nature that require further action or attention.

6. **OVERALL ASSESSMENT OF THE CONSORTIUM'S ARRANGEMENTS**

- 6.1 Based on the assessment undertaken, it is considered that the Consortium's governance arrangements were fit for purpose and publicly demonstrated how they contributed to the delivery of better outcomes for the area as set out in the Business Plan.

- 6.2 The overall conclusion has been based upon:

- An open approach to engaging with stakeholders, planning and delivering services, and reporting and scrutiny of the Consortium's performance;
- Clear arrangements for decision making that were supported by robust service management and financial management arrangements; and
- The reporting of understandable priorities and ambition, as set out in the Consortium's Business Plan, with progress reports demonstrating improvement in outcomes and performance at the same time as maintaining financial stability;
- Sound arrangements to support elected Councillors and Officers in the effective discharge of their responsibilities and also in maintaining high standards of conduct when undertaking business on behalf of the Consortium;
- Regular reporting of the Council's performance, with examples of 'exceptions' being reviewed and challenged by Scrutiny Committees; and
- A medium term approach to financial planning that helped inform strategic decision making and prioritisation of resources through on-going public sector austerity.

6.3 Notwithstanding this overall position, the assessment has identified areas where improvements are deemed necessary to further reinforce the effectiveness of the Consortium's current arrangements. These are set out in Section 7.

7. **PROPOSALS FOR IMPROVEMENT**

7.1 Further to completing the assessment of the Consortium's governance arrangements, Table 1 sets out proposals for improvement.

Table 1 – Proposals for Improvement

Core Principle / Area	Paragraph No.	Issue Identified	Recommendation	Timescale for Implementation	Responsible Officer
Behaving with integrity, demonstrating strong commitment to ethical values and representing the rule of Law	5.2.11	Support further improvement in the level of staff awareness and understanding of key policies / documentation.	Review and update the HR Charter and other Central South Consortium specific documentation and adopt the induction arrangements published by RCTCBC.	September 2019	Assistant Business Manager
	5.2.15	The RCT CBC staff survey identified the need for further work to be undertaken across the Council to raise awareness of whistle-blowing and anti-fraud arrangements and provide staff with reassurance that they can report issues without repercussions.	Using the staff survey results (around whistle-blowing and anti-fraud, bribery and corruption), RCTCBC will deliver a targeted programme of awareness raising to those service areas identified as requiring support. A specific session / update will be arranged for Central South Consortium staff.	November 2019	Assistant Business Manager
Ensuring openness and engagement	5.3.11	Build on the work of the independent review of the Consortium during 2018/19 to	The overall governance structure of the Consortium requires reviewing to ensure increased engagement in the decision	January 2020	Acting Managing Director

		further support decision making arrangements	making process from headteachers across the region in line with the requirements of the revised National Model for Regional Working when published.		
Defining Outcomes	5.4.6	Ensure the Consortium's Business Plan is effective and reflects the National Model and agreed outcomes from the independent review.	<p>Further develop the Medium Term Financial Plan during 2019/20 to ensure resources are allocated / categorised over Business Plan priorities to demonstrate or otherwise the prioritisation of resources. Proposals for revisions to service delivery will be discussed with Chief Executives and Directors in light of any published revisions to the National Model for Regional Working and in light of any recommendations agreed by Joint Committee following the independent review.</p> <p>Consideration will also be given to whether the business planning cycle can be more closely aligned to the budget setting process within Welsh Government.</p>	November 2019	Acting Managing Director
Developing the capability of entity's	5.7.4	Ensuring elected Members are kept up to date with changes to performance measures.	Build on the programme of training and support for elected Members to support understanding of the	July 2019	Temporary Assistant

Tudalen 101

Tudalen 102	leadership and other individuals		changes to performance measures and the information that will be available to scrutiny groups in light of these changes.		Managing Director
	Managing Risk	5.8.3	Ensure the Consortium’s risk policy is further developed to prioritise attention on key risks.	November 2019	Operations Manager
		5.8.9	The Consortium should report on a periodic basis, for example annually, its work and performance around Information Management and provide opportunity for review and scrutiny by the Joint Education Committee.	<ul style="list-style-type: none"> • SIRO schedule agreed with RCT CBC. • Update all General Protection registers. • Update the Information Sharing Protocols. • Update all related data retention policies. 	November 2019

7.2 The Consortium’s Senior Management Team has accepted the proposals for improvement and is committed to their implementation during 2019/20. The Senior Management Team has also confirmed that an update on progress will be

reported to the Consortium's Joint Education Committee during the year to enable Councillors to review and scrutinise the extent of progress being made.

Acting Managing Director: _____ *Brauerhand*

Section 151 Officer: _____ *Blair*

Chair, Joint Education Committee _____ *Sarah Merry* _____

Tudalen 103

APPENDIX A

PROPOSALS FOR IMPROVEMENT – PROGRESS UPDATE

Core Principle	Paragraph No.	Issue Identified	Recommendation	Timescale for Implementation	Resp Officer	Status
Ensuring our Policies and Strategies are up to date and relevant	5.2.5	The HR Charter was last up dated in 2016.	The HR Charter and other Central South Consortium specific documentation requires reviewing in order to ensure they include references to the Whistle-blowing Policy, Anti-fraud, Bribery and Corruption Strategy, Gifts and Hospitality Policy and induction arrangements.	September 2018	Acting Managing Director	Implemented
	5.3.11	There is a need to increase the level of headteacher engagement in the governance of the organisation.	The Governance structure requires review to ensure increased engagement in the decision making process from headteachers across the region in line with the requirements of the revised National Model for Regional Working when this is published.	September 2018	Acting Managing Director	In progress (and built into 2018/19 proposals for improvement)
		The need to include Freedom of information (FOI) updates on the agenda to Joint Committee.	Develop a systematic process whereby FOI requests are reported to Joint Committee.	September 2018	Acting Managing Director	Implemented
Ensuring openness and comprehensive stakeholder engagement						

Tudalen 104

Medium Term Financial Plan	5.4.7	The need to further develop the medium term financial plan.	Further develop the Medium Term Financial Plan (MTFP) during 2018/19, to ensure resources are allocated / categorised over Business Plan priorities to demonstrate or otherwise the prioritisation of resources. Proposals for revisions to service delivery will be discussed with Chief Executives and Directors in light of any published revisions to the National Model for Regional Working.	December 2018	Acting Managing Director	Implemented
Elected Members Training Programme	5.7.4	Newly Elected members may require further training on the work of the CSC.	Design and contribute to a national training programme for newly elected members in relation to their role overseeing the CSC.	June 2018	Acting Managing Director	Implemented
Risk Management	5.8.3	During 2017/18, the Central South Consortium updated its Risk Policy and presented this to the senior leadership team for approval in readiness for the	The CSC's risk policy will need to be improved with respect to the ownership of risks for the CSC. At present the majority of risks are owned by the managing Director. Where risks are associated with drive team priorities these will need to be aligned with the respective leads to ensure	December 2018	Acting Managing Director	Implemented

TU/06/105

		new academic year. However, the majority of risks are owned by the Managing Director.	strategic alignment with priority plans.			
Tudalen 106	5.8.9	Information Management – no update is reported setting out the CSC’s work and performance in this area.	The CSC should report on a periodic basis, for example annually, its work and performance around Information Management and provide opportunity for review and scrutiny by the Joint Education Committee.	December 2018	Acting Managing Director	In progress Will be presented to Joint Committee in July 2019.
			A calendar and programme of work should be agreed for future SIRO meetings.			In progress
	5.9.3	The Annual Governance Statement is incorporated within the Statement of Accounts but is not a stand-alone document e.g. on the CSC’s website.	To increase the prominence / awareness of the Annual Governance Statement, this should be a standalone document on the CSC’s website.	Autumn 2018	Acting Managing Director	Implemented

The independent auditor's report of the Auditor General for Wales to the members of Central South Consortium Joint Education Service Joint Committee

Report on the audit of the financial statements

Opinion

I have audited the financial statements of Central South Consortium Joint Education Service Joint Committee for the year ended 31st March 2019 under the Public Audit (Wales) Act 2004.

The Central South Consortium Joint Education Service Joint Committee financial statements comprise the Movement in Reserves Statement, the Comprehensive Income and Expenditure Statement, the Balance Sheet, the Cash Flow Statement and the related notes, including a summary of significant accounting policies.

The financial reporting framework that has been applied in their preparation is applicable law and the Code of Practice on Local Authority Accounting in the United Kingdom 2018/19 based on International Financial Reporting Standards (IFRSs).

In my opinion the financial statements:

- give a true and fair view of the financial position of Central South Consortium Joint Education Service Joint Committee as at 31st March 2019 and of its income and expenditure for the year then ended; and
- have been properly prepared in accordance with legislative requirements and the Code of Practice on Local Authority Accounting in the United Kingdom 2018/19.

Basis for opinion

I conducted my audit in accordance with applicable law and International Standards on Auditing in the UK (ISAs (UK)). My responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of my report. I am independent of the Central South Consortium Joint Education Service Joint Committee in accordance with the ethical requirements that are relevant to my audit of the financial statements in the UK including the Financial Reporting Council's Ethical Standard, and I have fulfilled my other ethical responsibilities in accordance with these requirements. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Conclusions relating to going concern

I have nothing to report in respect of the following matters in relation to which the ISAs (UK) require me to report to you where:

- the use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the responsible financial officer has not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about Central South

Consortium Joint Education Service Joint Committee ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The responsible financial officer is responsible for the other information in the annual report and accounts. The other information comprises the information included in the annual report other than the financial statements and my auditor's report thereon. My opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated later in my report, I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial statements, my responsibility is to read the other information to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by me in the course of performing the audit. If I become aware of any apparent material misstatements or inconsistencies I consider the implications for my report.

Report on other requirements

Opinion on other matters

In my opinion, based on the work undertaken in the course of my audit:

- the information contained in the Narrative Report for the financial year for which the financial statements are prepared is consistent with the financial statements and the Narrative Report has been prepared in accordance with the Code of Practice on Local Authority Accounting in the United Kingdom 2019;
- The information given in the Annual Governance Statement for the financial year for which the financial statements are prepared is consistent with the financial statements and the Annual Governance Statement has been prepared in accordance with guidance.

Matters on which I report by exception

In the light of the knowledge and understanding of the Central South Consortium Joint Education Service Joint Committee and its environment obtained in the course of the audit, I have not identified material misstatements in the Narrative Report or the Annual Governance Statement.

I have nothing to report in respect of the following matters, which I report to you, if, in my opinion:

- proper accounting records have not been kept;
- the financial statements are not in agreement with the accounting records and returns;
or
- I have not received all the information and explanations I require for my audit.

Certificate of completion of audit

I certify that I have completed the audit of the accounts of Central South Consortium Joint Education Service Joint Committee in accordance with the requirements of the Public Audit (Wales) Act 2004 and the Auditor General for Wales' Code of Audit Practice.

Responsibilities

Responsibilities of the responsible financial officer for the financial statements

As explained more fully in the Statement of Responsibilities for the Statement of Accounts, set out on page 13 and 14, the responsible financial officer is responsible for the preparation of the statement of accounts, Central South Consortium Joint Education Service Joint Committee, which give a true and fair view, and for such internal control as the responsible financial officer determines is necessary to enable the preparation of statements of accounts that are free from material misstatement, whether due to fraud or error.

In preparing the statement of accounts, the responsible financial officer is responsible for assessing the Central South Consortium Joint Education Service Joint Committee ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless deemed inappropriate.

Auditor's responsibilities for the audit of the financial statements

My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of the auditor's responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website www.frc.org.uk/auditorsresponsibilities. This description forms part of my auditor's report.

Anthony J Barrett
For and on behalf of the Auditor General for Wales
July 2019

24 Cathedral Road
Cardiff
CF11 9LJ

Glossary of Terms

Accrual

An accrual is a sum shown in the accounts representing income or expenditure relating to the accounting period, which had not actually been received or paid as at the date of the Balance Sheet.

Actuary

An actuary is an individual or organisation that calculates insurance premiums and liabilities and pension obligations.

Audit

An audit is an independent examination of activities.

Budget

A budget (or estimate) is a plan of income and spending. Actual expenditure is subsequently monitored against this plan.

Capital Expenditure

Capital expenditure is spending on long-term assets. These are assets that will be used for several years in the provision of services and are items such as buildings, equipment and vehicles.

Chartered Institute of Public Finance and Accountancy (CIPFA)

CIPFA is responsible for issuing financial guidance to public bodies.

Creditor

A creditor is an organisation/individual owed money by the Council at the end of the financial year for goods/services received.

Current Assets

These are short-term assets that are available for the Council to use in the following accounting period.

Current Liabilities

These are short-term liabilities that are due for payment by the Council in the following accounting period.

Debtor

A debtor is an organisation/individual who owes the Council money at the end of the financial year for goods/services received.

Defined Benefit Scheme

A defined benefit pension scheme is one that bases retirement benefits upon Career Average Re-valued Earnings.

Defined Contribution Scheme

A defined contribution scheme is a type of retirement plan in which the amount of the employer's annual contribution is specified. Benefits are based on the amounts credited to these accounts (through employer

contributions and, if applicable, employee contributions) plus any investment earnings. Only employer contributions to the account are guaranteed, not the future benefits.

Depreciation

Depreciation is the estimated loss in value of tangible long-term assets that are presented in the Balance Sheet.

Earmarked Reserves

These are reserves set aside for a specific purpose.

Financial Year

This is the accounting period. For local authorities it starts on 1st April and finishes on 31st March of the following year.

HMRC

Her Majesty's Revenue and Customs.

International Accounting Standard (IAS)

Financial Regulations to be followed as set by the International Accounting Standards Board (IASB).

International Financial Reporting Standards (IFRS)

International Financial Reporting Standards are produced by the IASB (International Accounting Standards Board) with the aim of ensuring consistency within the countries adopting the standards.

Inventories

Inventories are raw materials purchased for day-to-day use. The value of these items that have not been used at the end of the financial year are shown as current assets in the Balance Sheet.

Leasing

This is a method of financing expenditure by paying the owner to use property or equipment for a number of years.

Lessee

User or renter of the leased asset or property. In case of capital leases, the lessee is also the 'debtor' to the lessor.

Lessor

Owner or the title holder of the leased asset or property. The lessor is also the lender and secured party in case of capital leases and operating leases.

Liability

A liability is an obligation to transfer economic benefits as a result of past transactions or events.

Long-Term Asset

These are assets that are used in the provision of services (usually for more than one year).

Net Realisable Value

The selling price of an asset, reduced by the relevant (direct) cost of selling it.

Operating Leases

These are leases where risks of ownership of the asset remain with the owner.

Post Balance Sheet Events

Post Balance Sheet items are those that arise after the Balance Sheet date. These are items that did not exist at the time the Balance Sheet was prepared but should be disclosed if they are relevant to the understanding of the accounts.

Projected Unit Method

An actuarial method of calculating the liabilities of a pension scheme which allows for projected future increases in pensionable pay up to retirement or date of leaving service.

Provision

A provision is an obligation to transfer economic benefits as a result of past events where a reliable estimate can be made of the obligation, but the amount or timing of which cannot yet be determined accurately.

Related Party

A related party exists where there is control or influence by one party over another.

Strain on Funds

When an employee retires early and is immediately paid a pension, without actuarial reduction, the lost contribution income and interest cost arising from the associated earlier increased cash flow is referred to as pension strain cost. The pension strain cost is determined by actuarial calculation.

Welsh Government (WG)

The Welsh Government is the devolved Government for Wales. The Welsh Government consists of the First Minister, Welsh Ministers, the Counsel General and Deputy Ministers. They are supported by Civil Servants who work across devolved areas of public life such as health, education and the environment.

Appendix 2

Date/Dyddiad:
15th July 2019

Please ask for/Gofynnwch am:
Barrie Davies
(01443) 424026

Auditor General for Wales
24 Cathedral Road
Cardiff
CF11 9LJ

Dear Adrian,

Representations regarding the 2018/19 Central South Consortium – Joint Education Service Joint Committee Financial Statements

This letter is provided in connection with your audit of the financial statements (including that part of the Remuneration Report that is subject to audit) of the Central South Consortium – Joint Education Service for the year ended 31st March 2019 for the purpose of expressing an opinion on their truth and fairness and their proper preparation.

We confirm that to the best of our knowledge and belief, having made enquiries as we consider sufficient, we can make the following representations to you.

In addition we have completed the questionnaires (Appendix A) provided to us regarding;

- ISA240 The auditor's responsibilities relating to fraud in an audit of financial statements
- ISA250 Consideration of laws and regulations in an audit of financial statements
- ISA550 Related parties

Management Representations

Responsibilities:

We have fulfilled our responsibilities for the preparation of the financial statements in accordance with legislative requirements and the Code of Practice on Local Authority Accounting in the United Kingdom 2018/19; in particular the financial statements give a true and fair view in accordance therewith.

We have fulfilled our responsibilities for the design, implementation, maintenance and review of internal control to prevent and detect fraud and error.

Information Provided:

We have provided you with:

- Full access to:
 - all information of which we are aware that is relevant to the preparation of the financial statements such as books of account and supporting documentation, minutes of meetings and other matters;
 - additional information that you have requested from us for the purpose of the audit; and
 - unrestricted access to staff from whom you determined it necessary to obtain audit evidence.
- the results of our assessment of the risk that the financial statements may be materially misstated as a result of fraud;
- our knowledge of fraud or suspected fraud that we are aware of and that affects the Central South Consortium – Joint Education Service Joint Committee and involves:
 - management;
 - employees who have significant roles in internal control; or
 - others where the fraud could have a material effect on the financial statements.
- our knowledge of any allegations of fraud, or suspected fraud, affecting the financial statements communicated by employees, former employees, regulators or others;
- our knowledge of all known instances of non-compliance or suspected non-compliance with laws and regulations whose effects should be considered when preparing the financial statements;
- the identity of all related parties and all the related party relationships and transactions of which we are aware.
- Any other matters that the auditor may consider necessary.

Financial Statement representations:

All transactions, assets and liabilities have been recorded in the accounting records and are reflected in the financial statements.

Paragraph 64 of IAS 19 states “When an entity has a surplus in a defined benefit plan, it shall measure the net defined benefit asset at the lower of: (a) the surplus in the defined benefit plan; and (b) the asset ceiling, determined using the discount rate.” In the financial statements of Central South Consortium, the Balance Sheet includes a Net Pensions Asset (surplus) before applying a surplus restriction as required by IAS 19 detailed above. This is not material.

The financial statements do not make provision for the impact of the McCloud judgement following the Supreme Court decision on the 27th June 2019 to deny the Government’s application to appeal the prior decision of the Court of Appeal. It is estimated that the impact of any additional liability is not material. Please refer to Contingent Liabilities within the Statement of Accounts at Appendix 1 for further detail.

Significant assumptions used in making accounting estimates, including those measured at fair value, are reasonable.

Related party relationships and transactions have been appropriately accounted for and disclosed.

All events occurring subsequent to the reporting date which require adjustment or disclosure have been adjusted for or disclosed.

All known actual or possible litigation and claims whose effects should be considered when preparing the financial statements have been disclosed to the auditor and accounted for and disclosed in accordance with the applicable financial reporting framework.

The financial statements are free of material misstatements, including omissions. The effects of uncorrected misstatements identified during the audit are immaterial, both individually and in the aggregate, to the financial statements, taken as a whole.

Representations by Central South Consortium – Joint Education Service Joint Committee:

We acknowledge that the representations made by management, above, have been discussed with us.

We acknowledge our responsibility for ensuring that the Council maintains adequate accounting records.

We acknowledge our responsibility for the preparation of true and fair financial statements in accordance with the applicable financial reporting framework. The financial statements were approved by Central South Consortium – Joint Education Service Joint Committee on 15th July 2019.

We confirm that we have taken all the steps that we ought to have taken in order to make ourselves aware of any relevant audit information and to establish that it has been communicated to you. We confirm that, as far as we are aware, there is no relevant audit information of which you are unaware.

Signed by

S.151 Officer

Chair of Joint Committee

Date

Date

Appendix A

Matters in relation to fraud

International Standard for Auditing (UK and Ireland) 240 covers auditor's responsibilities relating to fraud in an audit of financial statements.

The primary responsibility to prevent and detect fraud rests with both management and 'those charged with governance', which for the Consortium is the Joint Committee. Management, with the oversight of those charged with governance, should ensure there is a strong emphasis on fraud prevention and deterrence and create a culture of honest and ethical behaviour, reinforced by active oversight by those charged with governance.

As external auditors, we are responsible for obtaining reasonable assurance that the financial statements are free from material misstatement due to fraud or error. We are required to maintain professional scepticism throughout the audit, considering the potential for management override of controls.

What are we required to do?

As part of our risk assessment procedures we are required to consider the risks of material misstatement due to fraud. This includes understanding the arrangements management has put in place in respect of fraud risks. The ISA views fraud as either:

- the intentional misappropriation of assets (cash, property, etc); or
- the intentional manipulation or misstatement of the financial statements.

We also need to understand how those charged with governance exercises oversight of management's processes. We are also required to make enquiries of both management and those charged with governance as to their knowledge of any actual, suspected or alleged fraud, for identifying and responding to the risks of fraud and the internal controls established to mitigate them.

Enquiries of management - in relation to fraud	
Question	2018-19 Response
1. What is management's assessment of the risk that the financial statements may be materially misstated due to fraud and what are the principal reasons?	<p>Good governance flows from a shared ethos and culture, as well as from systems and structures. The Central South Consortium Joint Education Service Joint Committee expects all representatives (i.e. Members and Officers) to conduct their duties with the highest levels of honesty and integrity.</p> <p>Policies underpin the culture in place and Rhondda Cynon Taf County Borough Council's (Host Authority) Internal Audit Service test compliance with relevant Policies linked to the core financial systems (in line with the approved Annual Audit Plan).</p> <p>To ensure a consistent approach to working practices and processes, all officers are subject to the terms and conditions of employment (which are based on Rhondda Cynon Taf County Borough Council's operating terms and conditions) including:</p> <p>Codes and Protocols</p> <ul style="list-style-type: none"> • Members' Code of Conduct • Protocol Standard of Conduct to be followed by Members • Officers' Code of Conduct • Protocol for Member/Officer Relations <p>Policies & Procedures</p> <ul style="list-style-type: none"> • Financial Procedure Rules • Contract Procedure Rules • Financial Management of Schools • Human Resources policies • Anti-Fraud, Bribery & Corruption Strategy • Whistleblowing Policy • Gifts and Hospitality Policy <p>Where Members and/or Officers do not undertake their duties in accordance with the expected standards then governance arrangements are in place within the Consortium to manage this process in an equitable, fair and transparent manner.</p> <p>Taking all of the above into account, our assessment of the risk of fraud arising and having a material impact on the financial statements is considered to be low.</p>

<p>2. What processes are employed to identify and respond to the risks of fraud more generally and specific risks of misstatement in the financial statements?</p>	<p>The governance arrangements in place within the Consortium help in the prevention and detection of fraudulent and/or improper activities. These include:</p> <ul style="list-style-type: none"> • Financial & Contract Procedure Rules • Systems of Internal Control • Recruitment Policies • Whistleblowing Policy. • Local procedures within the Consortium, for example, authorisation arrangements and quality assurance processes • An independent Internal Audit Service <p>The Anti-Fraud, Bribery & Corruption Strategy provides a clear path for raising concerns and facilitating ‘tip-offs’, and the fraud response arrangements outlined enables such information or allegations to be properly dealt with and reported.</p> <p>The Whistleblowing Policy also gives advice on how to raise a concern, as well as providing information on the safeguards and support that are available to those who raise concerns.</p> <p>Given the governance arrangements in place, management can give assurance that there are no material misstatements.</p>
<p>3. What arrangements are in place to report fraud issues and risks to the Joint Committee?</p>	<p>Rhondda Cynon Taf County Borough Council, the host authority, along with the Consortium are resolute in their determination to maintain a reputation not to tolerate fraud, bribery, corruption or abuse of position for personal gain, wherever it may be found in any area of Council or Joint Committee activity.</p> <p><u>Arrangements in place to report fraud issues</u></p> <p><u>Whistleblowing</u></p> <p>A copy of the Council’s Whistleblowing Policy & Procedure was reported to the Council’s Audit Committee at its meeting held on the <u>31st October 2016</u>.</p> <p>The purpose of the Policy is to provide a means by which complaints of malpractice or wrongdoing can be raised by those who feel that other avenues for raising such issues are inappropriate. The Policy confirms that so far as possible, those raising concerns under the Policy will be treated confidentially.</p> <p>Workers are encouraged to report any concerns they have via the Host’s <u>Whistleblowing webpage</u>.</p> <p><u>Anti-Fraud, Bribery & Corruption Strategy</u></p> <p>The purpose of the Strategy is to communicate the Host’s main principles for countering fraud, bribery and corruption. It sets out the:</p> <ul style="list-style-type: none"> • Council’s zero tolerance approach against fraud, bribery & corruption; • Reporting avenues for suspected irregularities;

	<ul style="list-style-type: none"> • Resources that are in place to support a counter fraud, bribery & corruption culture; and • Governance arrangements in respect of reporting to Audit Committee. <p>In the Host's <u>Report It</u> section of the website, instructions for those who wish to raise anti-fraud, bribery or corruption concerns are provided along with the means to complete an on-line form.</p> <p><u>Arrangements in place to report to Audit Committee:</u> On 25th March 2019 the Audit Committee were presented with updates on anti-fraud and whistle-blowing work undertaken during 2018/19, together with a Forward Plan / areas for improvement for 2019/20. This helps to ensure the Council continues to operate within an effective anti-fraud culture across the organisation, with resilient preventative measures capable of identifying and addressing new threats (and will also apply to the Consortium).</p> <p>Related information is also included under question 5 'Enquiries of management - in relation to fraud'.</p>
<p>4. How has management communicated expectations of ethical governance and standards of conduct and behaviour to all relevant parties, and when?</p>	<p><u>Defined standards of behaviour for officers</u></p> <p>The Consortium has a number of recruitment and selection Policies in place that help ensure new recruits have the integrity and ethical values that the organisation expects and also the competencies to undertake the duties required of them</p> <p>Employees have contracts of employment and competency based job descriptions which set out grade, roles and responsibilities. The Human Resources Service of the host authority oversees terms and conditions of employment and a suite of policies and procedures are available on the internal Intranet for officers to access.</p> <p>Each new recruit has access to the 'Basic Rules' booklet as well as the Consortium's HR Charter that gives each employee information in respect of (amongst other things) expected behaviour, use of social media, appearance and attendance. The expectations of each employee are set out from the outset.</p> <p>Ethical Values: employees – the Host Authority describes what excellent behaviour looks like for each type of job and these apply to the Consortium's employees, for example, 'always treat people with respect', and this information is used to test candidates suitability for jobs at interview and is used to inform discussions managers have with their staff as part of their development.</p>
<p>5. Are you aware of any instances of actual, suspected or alleged fraud within the audited body since 1 April 2018?</p>	<p>No instances of fraud relating to the financial management of the Joint Committee were reported to and / or investigated by Internal Audit during 2018/19.</p>

	<p>In addition, no instances of fraud relating to the financial management of the Joint Committee were reported / identified via the Anti-Fraud, Bribery and Corruption Policy and Procedure and/or Whistleblowing Policy during 2018/19.</p> <p>To further support transparency and openness, the Council included a payslip insert to all employees in May 2018 providing information on how Council employees could report any suspicions regarding Anti-fraud, Bribery and Corruption.</p>
6. Are you aware of any fraud within the service organisation since 1 April 2018?	Please refer to the response to question 5, above.

Enquiries of those charged with governance – in relation to fraud	
Question	2018-19 Response
1. How does the Joint Committee exercise oversight of management's processes for identifying and responding to the risks of fraud within the audited body and the internal control that management has established to mitigate those risks?	<p>On the 20th April 2015 all parties entered into and signed a revised legal agreement which superseded all previous legal agreements between the Partners. This agreement consolidated the legal arrangements relevant to the Central South Consortium into one Agreement.</p> <p>The Legal Agreement for the Joint Education Service provides the governance framework within which the Service operates and allocates responsibility and accountability, as follows:</p> <ul style="list-style-type: none"> • The Host Authority; • The Directors' Steering Group; • The Advisory Board; • Operational Management Group; • Central South Consortium Joint Education Committee; and • Financial Management
2. Are you aware of any instances of actual, suspected or alleged fraud with the audited body since 1 April 2018?	<p>No instances of fraud relating to the financial management of the Joint Committee were reported to and / or investigated by Internal Audit during 2018/19.</p> <p>In addition, no instances of fraud relating to the financial management of the Joint Committee were reported / identified via the Anti-Fraud, Bribery and Corruption Policy and Procedure and/or Whistleblowing Policy during 2018/19.</p>

Matters in relation to laws and regulations

International Standard for Auditing (UK and Ireland) 250 covers auditors responsibilities to consider the impact of laws and regulations in an audit of financial statements.

Management, with the oversight of those charged with governance (Joint Committee), is responsible for ensuring that the Consortium's operations are conducted in accordance with laws and regulations, including compliance with those that determine the reported amounts and disclosures in the financial statements.

As external auditors, we are responsible for obtaining reasonable assurance that the financial statements are free from material misstatement due to fraud or error, taking into account the appropriate legal and regulatory framework. The ISA distinguishes two different categories of laws and regulations:

- laws and regulations that have a direct effect on determining material amounts and disclosures in the financial statements;
- other laws and regulations where compliance may be fundamental to the continuance of operations, or to avoid material penalties.

What are we required to do?

As part of our risk assessment procedures we are required to make inquiries of management and the Joint Committee as to whether the Consortium is in compliance with relevant laws and regulations. Where we become aware of information of non-compliance or suspected non-compliance we need to gain an understanding of the non-compliance and the possible effect on the financial statements.

Enquiries of management – in relation to laws and regulations	
Question	
1. How have you gained assurance that all relevant laws and regulations have been complied with?	The accounts are prepared in accordance with the Accounts & Audit Regulations.
2. Have there been any instances of non-compliance or suspected non-compliance with relevant laws and regulations since 1 April 2018, or earlier with an ongoing impact on the 2018-19 financial statements?	There are no instances of non-compliance with relevant laws and regulations. The Joint Committee receives assurance on this from the appointed External Auditor
3. Are there any potential litigations or claims that would affect the financial statements?	Any potential litigations and/or claims are accounted for in accordance with the Code of Practice and where appropriate, disclosed in the letter of representation.
4. Have there been any reports from other regulatory bodies, such as HM Revenues and Customs which indicate non-compliance?	There are no reports from regulatory bodies which indicate non-compliance.
5. Are you aware of any non-compliance with laws and regulations within service organisation since 1 April 2018?	There are no instances of non-compliance with relevant laws and regulations.

Enquiries of those charged with governance – in relation to laws and regulations	
Question	2018-19 Response
1. How does the Joint Committee, in its role as those charged with governance, obtain assurance that all relevant laws and regulations have been complied with?	<p>Constituent Local Authority's make appointment of elected member for representation on Joint Committee.</p> <p>Full Council (Rhondda Cynon Taff CBC) ratifies the appointment of the Section 151 Officer and the Council's Monitoring Officer, whose roles are defined by statute and referenced within the Constitution.</p> <p>The Joint Committee receives assurance from the appointed External Auditor.</p>
2. Are you aware of any instances of non-compliance with relevant laws and regulations?	<p>There are no instances of non-compliance with relevant laws and regulations. The Joint Committee receives assurance on this from the appointed External Auditor</p>

Matters in relation to related parties

International Standard for Auditing (UK and Ireland) 550 covers auditors responsibilities relating to related party relationships and transactions.

The nature of related party relationships and transactions may, in some circumstances, give rise to higher risks of material misstatement of the financial statements than transactions with unrelated parties.

Because related parties are not independent of each other, many financial reporting frameworks establish specific accounting and disclosure requirements for related party relationships, transactions and balances to enable users of the financial statements to understand their nature and actual or potential effects on the financial statements. An understanding of the entity's related party relationships and transactions is relevant to the auditor's evaluation of whether one or more fraud risk factors are present as required by ISA (UK and Ireland) 240, because fraud may be more easily committed through related parties.

What are we required to do?

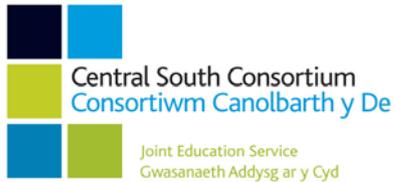
As part of our risk assessment procedures, we are required to perform audit procedures to identify, assess and respond to the risks of material misstatement arising from the entity's failure to appropriately account for or disclose related party relationships, transactions or balances in accordance with the requirements of the framework.

Enquiries of management – in relation to related parties	
Question	2018-19 Response
<p>1. Confirm that you have disclosed to the auditor:</p> <ul style="list-style-type: none"> • the identity of any related parties, including changes from the prior period; • the nature of the relationships with these related parties; • details of any transactions with these related parties entered into during the period, including the type and purpose of the transactions. 	<p>Related party transactions are disclosed within the notes to the statement of accounts in accordance with the Code of Practice on Local Authority Accounting</p>
<p>2. What controls are in place to identify, authorise, approve, account for and disclose related party transactions and relationships?</p>	<p>Related party transactions are disclosed within the notes to the statement of accounts in accordance with the Code of Practice on Local Authority Accounting. Additional Controls in place include:</p> <ul style="list-style-type: none"> • Gifts & Hospitality Policy • Contract Procedure Rules • The Anti-Fraud, Bribery & Corruption Strategy

Enquiries of the those charged with governance – in relation to related parties

Question	2018-19 Response
1. How does the Joint Committee, in its role as those charged with governance, exercise oversight of management's processes to identify, authorise, approve, account for and disclose related party transactions and relationships?	Related party transactions are disclosed within the notes to the statement of accounts in accordance with the Code of Practice on Local Authority Accounting. Additional Controls in place include: <ul style="list-style-type: none">• Gifts & Hospitality Policy• Contract Procedure Rules• The Anti-Fraud, Bribery & Corruption Strategy• Declarations of Interest at each committee are asked for as a standard agenda item.

Tudalen way



CENTRAL SOUTH CONSORTIUM

JOINT COMMITTEE REPORT

15TH JULY 2019

CENTRAL SOUTH EDUCATION CONSORTIUM GRANTS

REPORT OF THE DIRECTORS OF EDUCATION

Author: Esther Thomas, Temporary Acting Managing Director

1. PURPOSE OF REPORT

- 1.1 To provide Members with an update on the grants to be received by the Consortium in 2019/20, for which notifications have been received, and the methods of allocation of each.

2. RECOMMENDATIONS

Directors to recommend the following to the Joint Committee;

- 2.1 Approve the distribution of grants as detailed in section 4 of this report.

BACKGROUND

- 2.2 As host authority Rhondda Cynon Taf will act as 'banker authority', and under the terms of the grant agreements will be responsible for accepting the terms and conditions of grant and putting in place arrangements to distribute the funding, as determined by the Joint Committee, within the Consortium.

3. METHOD OF APPORTIONMENT

3.1 The method of apportionment of each grant will vary depending on its nature, its intended recipients, its purposes and the associated terms and conditions.

3.2 For each grant the following process shall be adopted:

- The Consortium shall prepare a proposed method of distribution taking into account all relevant criteria.
- The Director of Education (or equivalent) of each authority shall approve the basis of apportionment at the Executive Board of the Central South Joint Education Service. This will ensure appropriate and effective use of grant funding to target school improvement equitably across each of the five authorities areas
- A report detailing the basis and reasons for the method adopted shall be presented to the Joint Committee for approval.

3.3 This report presents details of 2019/20 grants to the Joint Committee.

4. 2019/20 GRANTS

Grant approval letter has been received detailing the grants coming into the Consortium. The Directors have agreed to maintain the LA disaggregation of the funding and to apply a common formula for the delegation of the LA funding to schools.

5.1 Regional Consortia School Improvement Grant 2019/20 – award dated 17th May 2019

The total of this award of funding is £41,170,015 over the period 1st April 2019 – 31st March 2020.

The Purpose of this funding is to support the regional consortium and the related authorities within the consortium in delivering Welsh Government aspirations and priorities for schools and education outlined within Ambitious and Learning from the national strategy, Prosperity for All, and the plan of action for education, Education in Wales:

Funding will support the CSC to deliver against Welsh Government national priorities for education, at the centre of which is a transformational curriculum and a focus on four key enabling objectives which will support;

- Developing and delivering a high quality education profession;
- Inspirational leaders working collaboratively to raise standards;
- Strong and inclusive schools committed to excellence, equity and well-being;

- Robust assessment, evaluation and accountability arrangements supporting a self-improving system.

The outcomes will be supported by a range of measures and key performance indicators, as outlined in the consortium business plan (the Application).

The Funding will be organised around the following pre-requisites and requirements:

Policy requirements and expectations

The expectations for each policy area will be agreed at the first regular meeting with Welsh Government and will be subject to review on a regular cycle thereafter on a mutually agreed reporting format with frequency of the cycle to be agreed.

Sustainability and citizen-focused

Initiatives supported by the grant must be sustainable, learner focused, and in line with the Well-being of Future Generations Act.

National Model for Regional Working

The expectations set out in the National Model for Regional Working guidance remain the same and should continue to be followed. The national model governance structures will also be used to monitor progress, including wherever appropriate to evidence the Funding requirements.

Joint consortia working

In line with the expectations set out in the National Model for Regional Working there is a requirement to work with regional consortia across Wales to maximise opportunities for sharing good practice and learning across all Education in Wales objectives, and especially those newer in development, such as wellbeing.

Supporting a self-improving system

Where appropriate, Consortia will facilitate, schools, Foundation Phase providers and PRUs' consideration of cluster models, and collaboration across the four consortia regions when determining the most effective use of the Funding to support the delivery of improved outcomes for learners

Equity of approach

Consortia must be able to demonstrate equity of approach across the consortium and its related authorities in delegating the Funding to schools.

Cluster working

Where appropriate consideration should be given to the facilitation of cluster models for schools, Foundation Phase providers and PRUs when determining the most effective use of funding in the support and delivery of improved outcomes for learners.

Challenge Advisers and School Development Plans

Consortia challenge advisers will provide support and challenge to schools to ensure their school development plans appropriately reflect their improvement journey and local priorities.

Grant Distribution

A detailed breakdown of the apportionment of the funding will be reported at a later date subject to Welsh Government acceptance and approval of the CSC Business Plan. The proposals for the core element of the EIG contained within the Business Plan 2019/20 are detailed in the table below.

Education Improvement Grant	Proposed Budget 2019 - 2020 £
Centrally retained funding including literacy and numeracy support, Welsh in Education and Foundation Phase provision	2,321,804
Funding held to support vulnerable schools	136,306
School Improvement Groups	320,000
Funding for specific school improvement initiatives (according to need)	1,260,228
Delegated to local authorities for non-maintained settings	323,964
Delegated to local authorities for administration of grant	67,021
Delegated to schools	34,176,517
TOTAL FUNDING (inc. LA MATCH FUNDING)	38,605,840
LA MATCH FUNDING	(2,989,022)
NET GRANT FUNDING	35,616,818

JOINT COMMITTEE REPORT

Date written: 04th June 2019

Report author: Gareth Voyle

Date of meeting where the report is being considered: 15th July 2019

Appendices attached: None

Issue: Business Planning Overview 2018/19

Summary

The 2018/19 cycle of business planning for Central South Consortium was completed at the end of March 2019. Impact review meetings were held with each drive team at the end of the summer, autumn and spring terms and the progress made recorded. Resulting reports have provided a summary of progress regarding implementation. This report provides members of the joint committee with a summary of completion and impact.

The business plan 18/19 runs from 1st April 2018 to 31st March 2019. It was approved by Joint Committee on 15th March 2018. Supporting each priority is a detailed operational plan that is summarised as part of a termly review of progress and impact.

Recommendation

1. That members of the Joint Committee note the progress made in implementing the business plan 18/19.
2. That members of the Joint Committee determine if there are any aspects of the plan that they wish to explore in greater detail at future meetings.

Background

3. Joint Committee agreed the business plan for 18/19 on the 15th March 2018.
4. Joint Committee approved a 5% cut to the core contributions to the Consortium as well as a commitment to reduce the centrally retained elements of the Education Improvement Grant. Further efficiency savings have been achieved during 2018/19 as well as further savings through management of change initiatives also in 2018/19.
5. 97% of the 2018/19 business plan was funded from grants received from Welsh Government.
6. There were four improvement objectives that relate directly to the national mission:
 - Objective 1:* Developing a high-quality education profession
 - Objective 2:* To develop inspirational leaders and to facilitate their working collaboratively to raise standards
 - Objective 3:* To develop strong and inclusive schools committed to excellence, equity and well-being
 - Objective 4:* To develop robust assessment, evaluation and accountability arrangements supporting a self-improving system

7. Improvement planning processes included engagement with staff to ensure their expertise contributed to the development of the business plan and increased ownership. This included a whole staff planning day to which directors, head teachers and wider partners were invited.
8. A drive team was established for each objective to take ownership of delivery and achievement.
9. Drive teams refined the detail of the plan working with area specific aspect leads.
10. The authors of the plans wrote success criteria and milestones so that there was clarity regarding how progress was measured and leads held to account. Estyn's monitoring visit in September 2017 indicated that further improvement was required in this aspect. This has been addressed in the formation of the business plan 18/19.
11. Estyn recognised the positive implications of this system within its monitoring report.
12. Key success criteria and actions from the business plan and associated operational plans formed the basis of the organisation's operational monitoring documentation. Monitoring documents acted as rolling templates; updated through half termly meetings between the drive teams and the operations manager. In addition, each drive team meets with the managing director, senior lead for business & operations and operations manager towards the end of each term for 'impact review meetings'. Estyn commented upon the improved scrutiny.
13. The progress with the business plan is also monitored by Welsh Government through the Challenge & Review sessions.
14. Attached is a view of implementation and impact. It is summarised in the following table.

Priority	Elements	On Track	Not on Track	Limited Progress	Satisfactory Progress	Strong Progress	Very Good Progress	Not due to have started
Priority 1.1	5	5	0	0	0	0	5	0
Priority 1.2	11	11	0	0	0	3	7	1
Priority 1.3	8	8	0	0	2	4	3	0
Priority 1.4	24	24	0	0	0	7	17	0
Priority 1.5	5	5	0	0	2	0	3	0
Priority 1.6	15	15	0	0	0	5	9	1
Priority 2.1	21	21	0	0	1	1	12	7
Priority 2.2	9	8	1	0	0	1	5	3
Priority 2.3	13	13	0	0	0	2	6	5
Priority 2.4	4	3	1	0	0	1	1	2
Priority 2.5	3	3	0	0	0	0	0	3
Priority 3.1	16	12	4	1	3	5	5	2
Priority 3.2	10	10	0	0	0	0	9	1
Priority 3.3	13	11	2	0	1	0	8	4
Priority 3.4	15	15	0	0	0	0	15	0
Priority 3.5	19	15	4	0	2	0	14	3

JOINT COMMITTEE REPORT

Priority 3.6	14	14	0	0	1	4	9	0
Priority 3.7	99	98	1	1	0	8	85	5
Priority 4.1	38	25	13	0	5	3	16	14
Priority 4.2	17	15	2	2	2	1	5	7
Priority 4.3	20	12	8	0	0	0	4	16
Priority 4.4	16	16	0	0	0	5	5	6
Total	395	359	36	4	19	50	243	80

Summer Term Summary 2017/18								
Priority	Elements	On Track	Not on Track	Progress Limited	Progress Satisfactory	Progress Strong	Progress Very Good	Progress Not due to have started
Totals	395	334	59	17	55	65	68	190
%	100.00%	85%	15%	4%	14%	16%	17%	48%

Autumn Term Summary 2017/18								
Priority	Elements	On Track	Not on Track	Progress Limited	Progress Satisfactory	Progress Strong	Progress Very Good	Progress Not due to have started
Totals	395	342	51	13	43	72	121	146
%	100.00%	87%	13%	3%	11%	18%	31%	37%
Change	↔	+ 2%	- 2%	- 1%	- 3%	+ 2%	+ 14%	- 11%

Spring Term Summary 2017/18								
Priority	Elements	On Track	Not on Track	Progress Limited	Progress Satisfactory	Progress Strong	Progress Very Good	Progress Not due to have started
Totals	395	359	36	4	19	50	243	80
%	100.00%	91%	9%	1%	5%	13%	61%	20%
Change	↔	+ 4%	- 4%	- 2%	- 6%	- 5%	+ 30%	- 17%

15. The grid indicates that:
Very good or strong progress was made in 74% of elements, 20% were classified as not started and 1% as making limited progress.

16. Of the 20% not started; this was often based on a change in the education system or wider environment. This resulted in actions evolving resulting in a classification of 'not started' being selected. As an example, Objective 4 relied heavily on the publication of the revised national model for regional working to progress with a number of actions. The document was not published and as a result many elements of the plan could not progress.

17. In relation to the actions judged to have made limited progress, outlined below is an overview of the specific actions concerned:

Business Plan 2018/19 Areas of Limited Progress

Objective 3.1a - Map the professional learning offer to the workforce in relation to meeting the needs of MAT and eFSM learners, ensuring challenge advisers and strategic team are fully engaged	
Action	Continue to develop the programme of regular network meetings for eFSM leads in all schools
Progress	Network meetings cancelled due to poor sign up/lack of buy-in from schools. Will focus on the PDG conference to reinvigorate interest. New strategy to be launched following the vulnerable learners conference.

Objective 3.7a - Review how regional need is identified, the strategies used to meet that need and the impact of the provision evaluated	
Action	Strategic team to produce an interim commentary on standards for revised GCSEs
Progress	Analysis received during April 2019. Decision taken not to produce a commentary as would not be timely. A revised time line has been agreed for next year.

Objective 4.2e - Review communications plan to ensure effective dissemination of the findings from the Annual Survey of schools	
Action	Identify strengths and areas for improvement from current plan
Progress	Action halted due to publication of this academic year's survey results and changes of CSC personnel. Will be included in 2019/20 business plan.
Action	Utilise HT briefing forums (where appropriate) to update leaders on outcomes of the surveys
Progress	As above - Action halted due to publication of this academic year's survey results and changes of CSC personnel. Will be included in 2019/20 business plan.

18. The performance indicators against which impact will be measured are provided for completeness in the following tables. However, the actuals for this academic year will not be available until this summer. They will be dropped into the table as they are received.

Key Measure	2015/16 Actuals	2016/17 Target	2017/18 Target	2018/19 Target	2016/17 Actuals	2017/18 Actuals
Foundation Phase - FPOI	88.60%	87.40%	86.65%	82.35%	88.60%	84.70%
Key Stage 2 - CSI	89.45%	88.40%	89.00%	89.50%	90.21%	90.27%
Key Stage 3 - CSI	86.75%	87.50%	83.50%	91.33%	87.89%	88.75%

Level 2 Threshold including English/Welsh and Mathematics	60.90%	65.70%	66.44%	67.26%	54.50%	57.61%
Level 1 Threshold	95.42%	96.50%	97.88%	98.02%	94.28%	94.46%

Performance in English, Welsh First Language and Mathematics at the Expected Level

Key Measure	2015/16 Actuals	2016/17 Target	2017/18 Target	2018/19 Target	2016/17 Actuals	2017/18 Actuals
FPOI - LCE	89.44%	88.60%	-	-	89.33%	85.90%
FPOI - LCW	93.94%	93.50%	-	-	93.01%	89.17%
FPOI - Mathematical Development	91.14%	89.80%	-	-	91.54%	87.98%
KS2 - English	90.96%	89.80%	92.12%	90.97%	91.48%	91.58%
KS2 - Cymraeg	95.07%	93.20%	94.79%	93.94%	94.09%	93.59%
KS2 - Mathematics	91.67%	90.70%	90.83%	89.78%	92.18%	92.53%
KS3 - English	89.97%	90.80%	93.56%	93.85%	91.27%	91.99%
KS3 - Cymraeg	92.63%	93.30%	93.34%	91.62%	94.66%	94.04%
KS3 - Mathematics	90.50%	91.20%	91.55%	92.17%	90.71%	91.88%
KS4 Level 2 English	71.13%	72.30%	-	-	62.51%	65.03%
KS4 Level 2 Cymraeg	77.52%	78.00%	-	-	79.05%	79.18%
KS4 Level 2 Mathematics	66.49%	71.50%	-	-	62.38%	65.33%

Performance in English, Welsh First Language and Mathematics at the Expected Level +1

Key Measure	2015/16 Actuals	2016/17 Target	2017/18 Target	2018/19 Target	2016/17 Actuals	2017/18 Actuals
FPOI - LCE	36.22%	34.60%	-	-	39.16%	34.44%
FPOI - LCW	40.12%	42.00%	-	-	40.84%	32.62%
FPOI - Mathematical Development	37.20%	35.30%	-	-	40.65%	34.71%
KS2 - English	43.26%	43.00%	47.01%	45.38%	46.69%	48.16%
KS2 - Cymraeg	44.45%	43.60%	47.19%	47.19%	47.15%	45.13%
KS2 - Mathematics	44.72%	43.50%	47.56%	45.68%	48.95%	50.15%
KS3 - English	58.16%	61.10%	68.62%	69.49%	60.74%	64.06%
KS3 - Cymraeg	63.14%	60.70%	64.40%	56.71%	62.70%	65.71%
KS3 - Mathematics	64.00%	65.90%	68.93%	71.55%	66.44%	67.46%

Performance in English, Welsh First Language and Mathematics at the Expected Level +2

Key Measure	2015/16 Actuals	2016/17 Target	2017/18 Target	2018/19 Target	2016/17 Actuals	2017/18 Actuals
KS3 - English	18.70%	21.30%	28.69%	28.93%	21.83%	25.07%
KS3 - Cymraeg	16.07%	19.60%	19.48%	16.06%	19.56%	22.04%
KS3 - Mathematics	30.13%	27.00%	32.08%	33.29%	32.68%	34.64%

The poverty-related attainment gap

Key Measure	2015/16 Actuals	2016/17 Target	2017/18 Target	2018/19 Target	2016/17 Actuals	2017/18 Actuals
FSM Gap FP FPOI	-12.8pp	-13.00pp	-13.3pp	-18.1pp	-12.6pp	-16.2pp
FSM Gap KS2 CSI	-14.4pp	-13.50pp	-10.1pp	-12.6pp	-13.8pp	-11.9pp
FSM Gap KS3 CSI	-19.6pp	-15.60pp	-11.7pp	-9.2pp	-20.8pp	-19.9pp
FSM Gap KS4 L2 inc EWM	-29.9pp	-26.60pp	-31.7pp	-27.9pp	-32.4pp	-33.3pp
FSM Gap KS4 L1 Threshold	-6.86pp	-6.70pp	-4.2pp	-3.4pp	-7.9pp	-8.2pp

19. The use of drive teams continues to challenge some staff as it demands monitoring the work of others for whom they do not have direct line management in areas outside their experience. However, the benefits of using this approach are that staff gain a more comprehensive understanding of the different aspects of the consortium's work. This was noted by Estyn in its monitoring report on the consortium.
20. The timing of the planning in relation to the receipt of the awards of funding and the associated terms and conditions provided real challenge. The plan had to be presented to Joint Committee in December and yet the funding and associated conditions were not received until much later and not all at once. Where delays or terms resulted in actions having to be deleted, postponed or amended, the changes were recorded throughout the year and the reason for the change noted.
21. The issues regarding the tie in between business planning and the receipt of funding, together with the timings of terms and conditions imposed by Welsh Government policy leads have been explored comprehensively with Welsh Government and progress is being made.
22. Options for the delivery of the 2019/20 business plan are being considered in line with a possible revision of aligning with the financial year.
23. There is a continued need to enhance the focus of business plan monitoring and the measurement of impact.
24. There is a growing sense of ownership and purpose with planning as staff become more responsible for the creation, implementation and evaluation of planning.
25. There is also a growing membership base involved with each objective, supporting the work of drive teams is a dedicated project support officer, finance and data lead.
26. The **Business Plan 2019-2020** was approved by Directors on 14th December 2018 and Joint Committee 19th December 2018.

27. It has six objectives that relate directly to The National Mission and include a focus on the new curriculum and CSC as a high-quality organisation:
- Objective One:* To develop a high-quality education profession
 - Objective Two:* To develop inspirational leaders and to facilitate their working collaboratively to raise standards
 - Objective Three:* To develop strong and inclusive schools committed to excellence, equity and wellbeing
 - Objective Four:* To develop robust assessment, evaluation and accountability arrangements supporting a self-improving system
 - Objective Five:* To support all schools with the development of a transformational curriculum
 - Objective Six:* To improve the effectiveness and efficiency of CSC
28. Detailed operational plans that sit under each of these six priorities have been developed, with the first monitoring meeting with each drive team taking place in June 2019. These meetings will reflect on progress and achievement during summer term 1. Findings will be reported to CSC senior leadership team on the 24th June 2019.

Options

29. Members of the Joint Committee may choose to examine in more detail specific aspects of the plans and their evaluation.

Implementation issues – costs, timescale etc.

30. Timescales and costs are detailed within the operational plans.

Links to CSC Business Plan and Risks

Relate directly to all aspects of the business plan 18/19 and business plan 19/20

Background Papers

- 31. Self-Evaluation Report
- 32. Estyn Reports (Inspection and Monitoring Visits)
- 33. Value for Money report & summary 2016/17, 2017/18 and 2018/19
- 34. Outcomes Framework

Tudalen wag

Ar gyfrif paragraff(au) 14 Rhan 1 o Atodlen 12A
o Deddf Llywodraeth Leol 1972.

Document is Restricted

Tudalen wag